

## FACTBOOK

## ABC-MART, INC.

For the fiscal year ended February 28, 2013


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## Corporate Profile

## Corporate Profile (as of February 28, 2013)

| Name of Company | ABC-MART, INC. |
| :---: | :---: |
| URL | http://www.abc-mart.com/ |
| Headquarters | 19F, Shibuya Mark City West <br> 1-12-1 Dogenzaka, Shibuya-ku, Tokyo 150-0043 JAPAN <br> (Registered address: 1-11-5 Jinnan, Shibuya-ku, Tokyo 150-0041 JAPAN) |
| Date of Establishment | June 6, 1985 |
| Capital | $\ddagger 3,482$ million |
| Representative | Minoru Noguchi Representative Director, President and Executive Officer |
| Number of Employees | 5,199 (4 Temporary employees and 2,440 Part-time employees included) |

## Business Policy

## From a lifestyle creation company focused on shoes, into the ABC-MART global shoe store

New ABC-MART outlets will be opened to directly deliver shoes to our customers. Our ultimate aim is to establish a globally recognized store brand.

## Business content

Domestic


## History



## 1987

- Company name changed to International Trading Corporation (ITC)

1991

- ITC concludes an agency contract with Vans, Inc. for exclusive sales rights of Vans brand products in Japan
1995
- ITC acquires the Hawkins trademark

1998

- Hawkins Air Light and Hawkins Traveller businesses, opens new markets for business-use shoes and walking shoes


## 2001

- SG shoes Co., Ltd. (a franchisee of ABC-MART in Western Japan) is reorganized as a wholly owned subsidiary of ABCMART


## 2004

- ABC-MART, INC. absorbs two of the subsidiary companies
- ABC-MART, INC. inherits business of World Sports Plaza and starts sports apparel business

2009

- The first ABC-MART store in Taiwan is opened

2012

- ABC-MART, INC. acquires LaCrosse through a cash tender offer and subsequent short-form merger as a wholly owned subsidiary of ABC-MART


## 1986

- Concludes an agency contract with G.T. Hawkins Limited for exclusive sales rights in Japan


## 1990 Retail operations added to wholesaling

- ABC-MART Ltd. is established as a retail chain, the first ABC-MART store opens (reorganized as a joint stock company in 1997)


## 1994

- ITC acquires the rights to use the Vans trademark in Japan to develop trademark products


## 1996 Shifts to a sales organization focused

 on footwear- Celebrities Takuya Kimura and Nene Otsuka are chosen to advertise Hawkins Air Cushion shoes


## 2000 First shopping center store

- Initial public offering on the JASDAQ market
- Hawkins Sport leather sneaker are developed
- ABC-MART, INC. opens its first store inside a shopping center


## 2002

- ITC absorbs ABC-MART Co., Ltd and changes its name to ABC-MART, INC.
- Subsidiary company ABC-MART KOREA, INC. was established in South Korea
- ABC-MART, INC. was listed on first section of the Tokyo Stock Exchange


## 2006 Full-fledged entry into ladies'

 footwear- First ladies shop Nuovo Shibuya is opened


## 2011

- ABC-MART KOREA, INC. is reorganized as a wholly owned subsidiary of ABC-MART


## Trend of Business Performance



## Corporate Profile

## The Strength of ABC-MART

ABC-MART is leveraging a growing product line and store network, as well as its import and sales expertise to expand share of the retail shoe market. The Company aims to establish itself as Japan's No. 1 chain of dedicated shoe stores in both quality and quantity.

## Store Strategy

- Speedy store openings conforming to communities and trade areas
- Development of stores with a wide range of formats and business types
- Store renewal that responds smartly to market changes


## Product and Brand Strategy

- Maintenance, strengthening and development of house brands
- Development information from our overseas network
- Partnership with global brands


## The accumulation of on-site excellence

## Operation Strategy

- Boosting sales capability using POS system
- Taking the next step with high-level systems
- Efficiency of logistic system


## Human Resource Development

- Field-oriented
- Strong sales capabilities
- Strong leadership and teamwork


## Product Planning and Development

## Integrated Production and

 Sales System for House BrandsPartnering with Global Brands

Information on trends from our overseas network
$+$
Collection of raw customer feedback

Production at cooperating factories in Italy, China, South East Asia, etc.

Enables production of appealing products at reasonable prices

Dealing directly with makers
(bulk ordering)


Enables low product prices


Promotes development of the ABC-MART original models

In-house Brands


## Corporate Profile

## Distribution map of stores (as of February 28, 2013)

*: Number of overseas outlets (Korea, Taiwan) as of end-December 2012


## ABC-MART Store Network Expansion (as of February 28, 2013)


*: Number of overseas outlets (Korea, Taiwan) as of end-December 2012

| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Total assets | 81,119,674 | 99,400,512 | 111,087,052 | 120,203,941 | 174,159,421 |
| Current assets | 40,384,975 | 48,131,921 | 67,041,130 | 72,704,028 | 113,067,021 |
| Cash and deposits | 21,654,129 | 24,604,206 | 38,755,377 | 42,167,745 | 68,852,158 |
| Notes and accounts receivable-trade | 1,553,340 | 1,971,321 | 2,370,937 | 2,563,312 | 5,064,083 |
| Inventories | 14,428,165 | - | - | - | - |
| Merchandise and finished goods | - | 17,959,884 | 22,664,712 | 23,243,775 | 32,682,063 |
| Work in process | - | - | - | - | 44,833 |
| Raw materials and supplies | - | - | - | 25,747 | 485,939 |
| Currency option | - | - | - | 1,200,314 | 1,314,421 |
| Deferred tax assets | 715,346 | 938,148 | 829,175 | 1,004,547 | 1,166,442 |
| Other | 2,034,787 | 2,659,312 | 2,425,816 | 2,504,923 | 3,480,723 |
| Allowance for doubtful accounts | (793) | (951) | $(4,890)$ | $(6,337)$ | $(23,645)$ |
| Noncurrent assets | 40,734,699 | 51,268,591 | 44,045,922 | 47,499,913 | 61,092,399 |
| Property, plant and equipment | 27,599,831 | 28,771,859 | 26,702,214 | 29,226,500 | 31,588,359 |
| Buildings and structures | 12,298,210 | 13,719,140 | 15,119,964 | 17,984,882 | 20,886,196 |
| Accumulated depreciation | $(4,543,012)$ | $(5,689,719)$ | $(6,618,314)$ | $(7,924,210)$ | $(9,553,405)$ |
| Buildings and structures, net | 7,755,198 | 8,029,420 | 8,501,650 | 10,060,671 | 11,332,790 |
| Vehicles and vessels | 509,082 | 439,218 | 445,208 | - | - |
| Accumulated depreciation | $(212,304)$ | $(313,213)$ | $(352,277)$ | - | - |
| Vehicles and vessels, net | 296,777 | 126,004 | 92,931 | - | - |
| Tools, furniture and fixtures | - | - | 2,511,735 | 3,139,826 | 6,266,116 |
| Accumulated depreciation | - | - | $(1,260,865)$ | $(1,646,696)$ | $(3,604,799)$ |
| Tools, furniture and fixtures, net | - | - | 1,250,869 | 1,493,130 | 2,661,316 |
| Land | 17,202,704 | 19,443,979 | 16,827,283 | 17,176,451 | 17,483,893 |
| Construction in progress | 1,666,477 | 995 | 23,148 | 427,108 | 60,071 |
| Other | 1,281,804 | 2,141,449 | 8,138 | 457,156 | 468,848 |
| Accumulated depreciation | $(603,130)$ | $(969,991)$ | $(1,808)$ | $(388,017)$ | $(418,561)$ |
| Other, net | 678,673 | 1,171,458 | 6,330 | 69,138 | 50,286 |
| Intangible assets | 808,236 | 801,516 | 1,519,463 | 2,012,373 | 10,793,412 |
| Right of trademark | - | - | - | 11,264 | 2,465,569 |
| Goodwill | - | - | 442,774 | 964,553 | 6,821,704 |
| Other | 808,236 | 801,516 | 1,076,689 | 1,036,555 | 1,506,138 |
| Investments and other assets | 12,326,631 | 21,695,214 | 15,824,244 | 16,261,039 | 18,710,627 |
| Investment securities | 127,815 | 138,324 | 97,544 | 94,891 | 109,651 |
| Stocks of subsidiaries and affiliates | - | 7,409,422 | 84,175 | 84,175 | 84,175 |
| Lease and guarantee deposits | 10,939,622 | 12,964,586 | 14,396,825 | 14,331,988 | 16,494,299 |
| Other | 1,259,193 | 1,182,882 | 1,245,700 | 1,759,984 | 2,022,501 |
| Allowance for doubtful accounts | - | - | - | $(10,000)$ | - |

## Consolidated Balance Sheets

| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |  |  |
| Total liabilities | 26,996,646 | 32,311,513 | 27,658,857 | 27,967,792 | 64,394,736 |
| Current liabilities | 26,606,224 | 26,869,376 | 25,958,964 | 23,682,176 | 25,960,880 |
| Notes and accounts payable-trade | 8,900,338 | 7,714,042 | 7,469,784 | 7,147,386 | 7,477,486 |
| Short-term loans payable | 8,685,162 | 8,311,548 | 4,622,515 | 2,509,305 | 4,135,826 |
| Current portion of long-term loans payable | - | - | 3,750,000 | 2,252,800 | 1,002,800 |
| Income taxes payable | 4,747,927 | 6,447,847 | 5,534,427 | 6,513,447 | 7,455,270 |
| Provision for bonuses | 425,964 | 469,903 | 481,782 | 577,247 | 642,716 |
| Provision | - | - | - | 17,070 | 178,038 |
| Asset retirement obligations | - | - | - | 14,308 | 17,861 |
| Notes payable-facilities | - | - | 832,742 | 960,493 | 936,279 |
| Other | 3,846,831 | 3,926,035 | 3,267,711 | 3,690,118 | 4,114,601 |
| Noncurrent liabilities | 390,422 | 5,442,137 | 1,699,893 | 4,285,616 | 38,433,856 |
| Convertible bond-type bonds with subscription rights to shares | - | - | - | - | 33,000,000 |
| Long-term loans payable | - | 5,000,000 | 1,261,200 | 3,505,600 | 2,502,800 |
| Provision | - | - | - | - | 798,867 |
| Asset retirement obligations | - | - | - | 133,454 | 218,207 |
| Currency option | - | - | - | 257,731 | 265,084 |
| Other | 390,422 | 442,137 | 438,693 | 388,830 | 1,648,895 |
| Net assets |  |  |  |  |  |
| Total net assets | 54,123,028 | 67,088,999 | 83,428,195 | 92,236,148 | 109,764,684 |
| Shareholders' equity | 53,810,254 | 65,798,940 | 81,311,254 | 93,373,591 | 107,282,926 |
| Capital stock | 3,482,930 | 3,482,930 | 3,482,930 | 3,482,930 | 3,482,930 |
| Capital surplus | 7,488,686 | 7,488,686 | 7,488,686 | 7,488,686 | 7,488,686 |
| Retained earnings | 65,157,424 | 77,146,432 | 70,340,159 | 82,402,496 | 96,311,831 |
| Treasury stock | $(22,318,787)$ | $(22,319,109)$ | (522) | (522) | (522) |
| Accumulated other comprehensive income | $(507,443)$ | $(467,463)$ | $(898,119)$ | $(1,438,071)$ | 2,191,141 |
| Valuation difference on available-for-sale securities | 40,749 | 17,435 | $(4,182)$ | $(5,746)$ | 13,432 |
| Deferred gains or losses on hedges | - | $(11,104)$ | - | - | - |
| Foreign currency translation adjustment | $(548,192)$ | $(473,793)$ | $(893,937)$ | $(1,432,324)$ | 2,177,708 |
| Minority interests | 820,216 | 1,757,522 | 3,015,060 | 300,628 | 290,616 |
| Total liabilities and net assets | 81,119,674 | 99,400,512 | 111,087,052 | 120,203,941 | 174,159,421 |

## Consolidated Statements of Income

| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 97,341,014 | 113,507,052 | 127,367,153 | 140,761,016 | 159,418,140 |
| Cost of sales | 42,667,123 | 49,030,500 | 53,086,659 | 59,658,395 | 68,109,105 |
| Gross profit | 54,673,890 | 64,476,552 | 74,280,493 | 81,102,620 | 91,309,034 |
| Selling, general and administrative expenses | 34,449,974 | 40,290,394 | 47,422,994 | 53,881,392 | 60,933,917 |
| Packing and transportation expenses | 1,052,448 | 1,393,218 | 1,694,272 | 1,950,419 | 2,210,771 |
| Advertising expenses | 4,466,331 | 4,870,151 | 6,051,271 | 6,476,402 | 6,931,745 |
| Warehousing expenses | 618,476 | 806,125 | 1,127,482 | 1,257,626 | 1,293,183 |
| Directors' compensations, salaries and allowances | 9,708,846 | 11,446,358 | 13,373,272 | 14,948,840 | 16,431,626 |
| Bonuses | 779,633 | 840,756 | 884,508 | 1,047,361 | 1,083,784 |
| Provision for bonuses | 425,964 | 469,903 | 481,782 | 578,027 | 640,700 |
| Legal and employee benefits expenses | 1,143,700 | 1,314,460 | 1,564,124 | 1,879,820 | 2,113,560 |
| Rents | 8,631,335 | 10,465,979 | 11,944,395 | 13,644,869 | 15,326,723 |
| Depreciation | 1,543,200 | 1,928,744 | 2,189,606 | 2,648,130 | 3,250,878 |
| Utilities expenses | 999,836 | 1,189,631 | 1,410,031 | 1,457,090 | 1,793,573 |
| Commission fee | 1,243,464 | 1,641,041 | 1,900,791 | 2,298,221 | 2,677,576 |
| Taxes and dues | 422,824 | 495,031 | 529,957 | 566,845 | 668,623 |
| Provision of allowance for doubtful accounts | 118 | 157 | - | 11,971 | 1,820 |
| Amortization of goodwill | - | - | 49,197 | 264,003 | 549,441 |
| Other | 3,413,793 | 3,428,834 | 4,222,301 | 4,851,762 | 5,959,908 |
| Operating income | 20,223,916 | 24,186,158 | 26,857,499 | 27,221,227 | 30,375,117 |
| Non-operating income | 785,213 | 1,793,970 | 848,252 | 1,736,602 | 977,302 |
| Interest income | 46,971 | 18,303 | 21,300 | 40,751 | 46,729 |
| Dividends income | - | - | 104,676 | - | - |
| Foreign exchange gains | - | 360,387 | - | - | 80,501 |
| Equity in earnings of affiliates | - | 692,270 | - | - | - |
| Gain on valuation of derivatives | - | - | - | 942,582 | 106,753 |
| House rent income | 270,657 | - | - | - | - |
| Rent income | - | 376,121 | 398,074 | 419,285 | 481,790 |
| Dividends income and refund premiums of insurance | 145,835 | - | - | - | - |
| Advertising medium income | 95,620 | 81,950 | 68,360 | 60,757 | 57,450 |
| Other | 226,127 | 264,937 | 255,840 | 273,225 | 204,076 |
| Non-operating expenses | 1,398,503 | 411,292 | 995,275 | 558,200 | 605,146 |
| Interest expenses | 113,394 | 156,144 | 166,482 | 132,524 | 74,012 |
| Foreign exchange losses | 1,094,654 | - | 126,509 | 86,052 | - |
| Equity in losses of affiliates | - | - | 391,220 | - | - |
| Rent expenses | 157,079 | 198,419 | 189,469 | 203,523 | 271,275 |
| Other | 33,374 | 56,728 | 121,593 | 136,099 | 259,858 |
| Ordinary income | 19,610,625 | 25,568,836 | 26,710,475 | 28,399,630 | 30,747,273 |

## Consolidated Statements of Income

| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Extraordinary income | 154,267 | 350,000 | 4,562,130 | 6,435 | 545 |
| Gain on sales of noncurrent assets | - | - | 924,388 | 6,435 | 545 |
| Gain on sales of investment securities | 1,510 | - | 150,847 | - | - |
| Gain on sales of subsidiaries and affiliates' stocks | - | - | 3,475,693 | - | - |
| Income from insurance cancellation | 152,757 | - | 11,201 | - | - |
| Income from contract penalty | - | 350,000 | - | - | - |
| Extraordinary loss | 278,745 | 357,446 | 565,820 | 1,370,135 | 595,794 |
| Loss on sales of noncurrent assets | - | - | 82,552 | - | 343 |
| Loss on retirement of noncurrent assets | 52,943 | 34,326 | 59,528 | 116,881 | 114,733 |
| Loss on liquidation of business | - | - | - | - | 65,595 |
| Loss on valuation of golf club membership | 63,467 | - | 12,359 | 19,220 | 7,075 |
| Impairment loss | 162,335 | 323,120 | 411,379 | 549,577 | 408,046 |
| Loss on abandonment of goods | - | - | - | 28,450 | - |
| Loss on adjustment for changes of accounting standard for asset retirement obligations | - | - | - | 549,530 | - |
| Loss on disaster | - | - | - | 53,518 | - |
| Donation | - | - | - | 52,957 | - |
| Income before income taxes and minority interests | 19,486,147 | 25,561,389 | 30,706,786 | 27,035,930 | 30,152,024 |
| Income taxes-current | 8,659,008 | 10,619,303 | 11,273,182 | 11,767,273 | 13,126,285 |
| Income taxes-deferred | $(273,841)$ | $(210,786)$ | 312,632 | $(429,211)$ | $(220,612)$ |
| Total income taxes | 8,385,167 | 10,408,517 | 11,585,815 | 11,338,061 | 12,905,672 |
| Income before minority interests | - | - | - | 15,697,869 | 17,246,351 |
| Minority interests in income (loss) | 13,787 | 679,144 | 746,946 | 21,408 | $(51,225)$ |
| Net income | 11,087,192 | 14,473,727 | 18,374,023 | 15,676,460 | 17,297,577 |

## Consolidated Statements of Cash Flows

| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows provided by (used in) operating activities |  |  |  |  |  |
| Net cash provided by (used in) operating activities | 15,112,842 | 13,248,846 | 12,490,025 | 18,998,704 | 15,395,953 |
| Income before income taxes and minority interests | 19,486,147 | 25,561,389 | 30,706,786 | 27,035,930 | 30,152,024 |
| Depreciation and amortization | 1,543,200 | 1,928,744 | 2,189,606 | 2,648,130 | 3,250,878 |
| Increase (decrease) in provision for bonuses | 65,100 | 43,939 | 11,879 | 96,244 | 62,672 |
| Increase (decrease) in allowance for doubtful accounts | $(4,653)$ | 157 | 3,563 | 11,447 | $(12,264)$ |
| Interest and dividends income | $(48,375)$ | $(18,973)$ | $(125,976)$ | $(41,475)$ | $(47,453)$ |
| Interest expenses | 113,394 | 156,144 | 166,482 | 132,524 | 74,012 |
| Foreign exchange losses (gains) | 1,160,055 | $(300,026)$ | 198,971 | 2,732 | $(104,166)$ |
| Loss (gain) on valuation of securities | - | - | - | - | 16,582 |
| Loss (gain) on valuation of derivatives | - | - | - | $(942,582)$ | $(106,753)$ |
| Loss (gain) on sales of investment securities | $(1,510)$ | - | $(150,847)$ | - | - |
| Loss (gain) on sales of stocks of subsidiaries and affiliates | - | - | $(3,475,693)$ | - | - |
| Loss (gain) on sales and retirement of noncurrent assets | 52,928 | 34,326 | $(782,307)$ | 110,445 | 114,531 |
| Impairment loss | 162,335 | 323,120 | 411,379 | 549,577 | 408,046 |
| Loss on adjustment for changes of accounting standard for asset retirement obligations | - | - | - | 549,530 | - |
| Loss on valuation of golf club memberships | 63,467 | - | 12,359 | - | - |
| Dividends income and refund premiums of insurance | $(145,835)$ | $(59,193)$ | - | - | - |
| Income from contract penalty | - | $(350,000)$ | - | - | - |
| Gain on cancellation of insurance contract | $(152,757)$ | - | - | - | - |
| Equity in (earnings) losses of affiliates | - | $(692,270)$ | 391,220 | - | - |
| Decrease (increase) in notes and accounts receivable-trade | $(593,425)$ | $(581,740)$ | $(47,768)$ | $(298,790)$ | $(620,481)$ |
| Decrease (increase) in inventories | $(1,121,192)$ | $(3,035,057)$ | $(4,879,416)$ | $(860,055)$ | $(5,362,064)$ |
| Increase (decrease) in notes and accounts payable-trade | 1,814,661 | $(714,209)$ | $(331,979)$ | $(191,642)$ | $(915,849)$ |
| Other, net | 913,795 | $(298,165)$ | 242,726 | 1,044,345 | 723,693 |
| Subtotal | 23,307,336 | 21,998,184 | 24,540,986 | 29,846,360 | 27,633,408 |
| Interest and dividends income received | 34,116 | 23,340 | 117,884 | 33,842 | 32,920 |
| Proceeds from dividends income from affiliates accounted for by equity method | - | 104,002 | 187,203 | - | - |
| Interest expenses paid | $(111,922)$ | $(146,426)$ | $(167,167)$ | $(138,066)$ | $(76,415)$ |
| Payments for loss on disaster | - | - | - | $(37,552)$ | - |
| Payments for donation | - | - | - | $(52,957)$ | - |
| Proceeds from contract penalty | - | 350,000 | - | - | - |
| Income taxes paid | $(8,116,688)$ | $(9,080,254)$ | $(12,188,881)$ | $(10,652,922)$ | $(12,193,959)$ |

## Consolidated Statements of Cash Flows

| ( $~$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows provided by (used in) investing activities |  |  |  |  |  |
| Net cash provided by (used in) investing activities | (6,394,782) | $(12,160,736)$ | 8,068,521 | $(10,515,422)$ | $(17,203,674)$ |
| Payments into time deposits | $(53,460)$ | - | $(177,110)$ | $(5,400)$ | $(5,400)$ |
| Proceeds from withdrawal of time deposits | - | 202,740 | 74,719 | 5,400 | 120,526 |
| Purchase of investment securities | - | $(49,759)$ | - | - | - |
| Proceeds from sales of investment securities | 14,174 | - | 312,903 | - | - |
| Purchase of property, plant and equipment | $(4,176,958)$ | $(5,232,683)$ | $(3,257,758)$ | $(5,615,864)$ | $(4,093,447)$ |
| Proceeds from sales of property, plant and equipment | - | - | 3,589,489 | 17,799 | 5,137 |
| Purchase of intangible assets | $(314,630)$ | $(99,038)$ | $(453,351)$ | $(207,396)$ | $(419,560)$ |
| Proceeds from bargain cancellation of property, assets | - | 1,660,640 | - | - | - |
| Payments for store removal | $(30,162)$ | $(11,691)$ | $(44,543)$ | $(78,681)$ | $(55,935)$ |
| Purchase of stocks of subsidiaries and affiliates | - | $(6,832,258)$ | - | - | - |
| Proceeds from sales of stocks of subsidiaries and affiliates | - | - | 10,160,000 | - | - |
| Purchase of insurance funds | $(1,065)$ | $(1,253)$ | - | - | - |
| Proceeds from maturity and cancellation of insurance funds | 480,703 | 67,285 | - | - | - |
| Payments of loans receivable | $(265,150)$ | $(252,867)$ | $(305,500)$ | $(315,500)$ | $(185,000)$ |
| Collection of loans receivable | 13,763 | 27,279 | 40,406 | 57,696 | 83,062 |
| Purchase of investments in subsidiaries | - | - | - | $(3,435,971)$ | - |
| Purchase of investments in subsidiaries resulting in change in scope of consolidation | - | - | - | - | $(10,999,115)$ |
| Payments for lease and guarantee deposits | $(2,461,306)$ | $(2,175,219)$ | $(2,415,938)$ | $(1,527,365)$ | $(2,562,575)$ |
| Proceeds from collection of lease and guarantee deposits | 542,120 | 332,372 | 691,886 | 669,580 | 1,011,240 |
| Other payments | $(821,576)$ | $(83,340)$ | $(210,247)$ | $(118,699)$ | $(240,663)$ |
| Other proceeds | 678,764 | 287,057 | 63,565 | 38,980 | 138,055 |
| Net cash provided by (used in) financing activities |  |  |  |  |  |
| Cash flows provided by (used in) financing activities | $(4,463,308)$ | 1,923,290 | (6,467,879) | (4,972,811) | 28,209,995 |
| Net increase (decrease) in short-term loans payable | $(1,978,323)$ | $(591,667)$ | $(3,601,661)$ | $(2,108,047)$ | 864,471 |
| Proceeds from long-term loans payable | - | 5,000,000 | - | 10,000,000 | - |
| Repayment of long-term loans payable | - | - | - | $(9,252,800)$ | $(2,259,060)$ |
| Cash dividends paid | $(2,484,723)$ | $(2,484,719)$ | $(2,861,186)$ | $(3,609,464)$ | $(3,384,043)$ |
| Purchase of treasury stock | (261) | (322) | - | - | - |
| Proceeds from issuance of bonds with subscription rights to shares | - | - | - | - | 33,000,000 |
| Other payments | - | - | $(5,031)$ | $(2,499)$ | $(11,371)$ |
| Effect of exchange rate change on cash and cash equivalents | $(38,788)$ | 58,335 | $(38,339)$ | $(88,091)$ | 378,867 |
| Net increase (decrease) in cash and cash equivalents | 4,215,962 | 3,069,735 | 14,052,327 | 3,422,379 | 26,781,142 |
| Cash and cash equivalents at beginning of period | 17,230,534 | 21,446,497 | 24,516,232 | 38,568,560 | 41,990,939 |
| Cash and cash equivalents at end of period | 21,446,497 | 24,516,232 | 38,568,560 | 41,990,939 | 68,772,082 | MART

## Consolidated Statements of Changes in Net Assets

| ( $¥$ thousand) | FY2/12 | FY2/13 |
| :---: | :---: | :---: |
| Shareholders' equity |  |  |
| Capital stock |  |  |
| Balance at the beginning of current period | 3,482,930 | 3,482,930 |
| Changes of items during the period |  |  |
| Total changes of items during the period | - | - |
| Balance at the end of current period | 3,482,930 | 3,482,930 |
| Capital surplus |  |  |
| Balance at the beginning of current period | 7,488,686 | 7,488,686 |
| Changes of items during the period |  |  |
| Total changes of items during the period | - |  |
| Balance at the end of current period | 7,488,686 | 7,488,686 |
| Retained earnings |  |  |
| Balance at the beginning of current period | 70,340,159 | 82,402,496 |
| Changes of items during the period |  |  |
| Dividends from surplus | $(3,614,124)$ | $(3,388,241)$ |
| Net income | 15,676,460 | 17,297,577 |
| Total changes of items during the period | 12,062,336 | 13,909,335 |
| Balance at the end of current period | 82,402,496 | 96,311,831 |
| Treasury stock |  |  |
| Balance at the beginning of current period | (522) | (522) |
| Changes of items during the period |  |  |
| Total changes of items during the period | - | - |
| Balance at the end of current period | (522) | (522) |
| Total shareholders' equity |  |  |
| Balance at the beginning of current period | 81,311,254 | 93,373,591 |
| Changes of items during the period |  |  |
| Dividends from surplus | $(3,614,124)$ | $(3,388,241)$ |
| Net income | 15,676,460 | 17,297,577 |
| Total changes of items during the period | 12,062,336 | 13,909,335 |
| Balance at the end of current period | 93,373,591 | 107,282,926 |


| ( $¥$ thousand) | FY2/12 | FY2/13 |
| :---: | :---: | :---: |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities |  |  |
| Balance at the beginning of current period | $(4,182)$ | $(5,746)$ |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | $(1,563)$ | 19,178 |
| Total changes of items during the period | $(1,563)$ | 19,178 |
| Balance at the end of current period | $(5,746)$ | 13,432 |
| Foreign currency translation adjustment |  |  |
| Balance at the beginning of current period | $(893,937)$ | (1,432,324) |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | $(538,387)$ | 3,610,033 |
| Total changes of items during the period | $(538,387)$ | 3,610,033 |
| Balance at the end of current period | $(1,432,324)$ | 2,177,708 |
| Total accumulated other comprehensive income |  |  |
| Balance at the beginning of current period | $(898,119)$ | $(1,438,071)$ |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | $(539,951)$ | 3,629,212 |
| Total changes of items during the period | $(539,951)$ | 3,629,212 |
| Balance at the end of current period | $(1,438,071)$ | 2,191,141 |
| Minority interests |  |  |
| Balance at the beginning of current period | 3,015,060 | 300,628 |
| Changes of items during the period |  |  |
| Net changes of items other than shareholders' equity | $(2,714,431)$ | $(10,012)$ |
| Total changes of items during the period | $(2,714,431)$ | $(10,012)$ |
| Balance at the end of current period | 300,628 | 290,616 |
| Total net assets |  |  |
| Balance at the beginning of current period | 83,428,195 | 92,236,148 |
| Changes of items during the period |  |  |
| Dividends from surplus | $(3,614,124)$ | $(3,388,241)$ |
| Net income | 15,676,460 | 17,297,577 |
| Net changes of items other than shareholders' equity | $(3,254,382)$ | 3,619,200 |
| Total changes of items during the period | 8,807,953 | 17,528,535 |
| Balance at the end of current period | 92,236,148 | 109,764,684 |

## Information by Segment and Category

## Results by Segment

| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 97,341,014 | 113,507,052 | 127,367,153 | 140,761,016 | 159,418,140 |
| Domestic | 90,367,301 | 103,026,996 | 112,442,646 | 121,856,243 | 131,773,827 |
| Overseas | 6,973,712 | 10,480,056 | 14,924,506 | 18,904,773 | 27,644,313 |
| Operating income | 20,223,916 | 24,186,158 | 26,857,499 | 27,221,227 | 30,375,117 |
| Domestic | 18,891,320 | 22,526,414 | 23,926,382 | 24,617,520 | 28,759,548 |
| Overseas | 1,333,832 | 1,700,792 | 2,863,410 | 2,612,929 | 1,611,556 |
| Elimination | $(1,236)$ | $(41,047)$ | 67,706 | $(9,222)$ | 4,012 |
| Assets | 81,119,674 | 99,400,512 | 111,087,052 | 120,203,941 | 174,159,421 |
| Domestic | 76,361,828 | 88,133,778 | 95,411,837 | 101,607,412 | 135,687,435 |
| Overseas | 7,801,551 | 14,247,929 | 15,718,519 | 18,655,296 | 39,097,224 |
| Elimination | $(3,043,705)$ | $(2,981,196)$ | $(43,303)$ | $(58,767)$ | $(625,238)$ |
| (\%) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| Composition ratio to net sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Domestic | 92.8 | 90.8 | 88.3 | 86.6 | 82.7 |
| Overseas | 7.2 | 9.2 | 11.7 | 13.4 | 17.3 |
| Operating income margin | 20.8 | 21.3 | 21.1 | 19.3 | 19.1 |
| Domestic | 20.9 | 21.9 | 21.3 | 20.2 | 21.8 |
| Overseas | 19.1 | 16.2 | 19.2 | 13.8 | 5.8 |

Note: Reporting segment names were changed from FY2/13
As a result, segment results prior to FY2/12 have been restated to conform to the new segment names

## Sales by Category

| (\%) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Ratio of in-house products (domestic)* | 43.3 | 45.7 | 45.9 | 44.7 | 46.5 |
| ( $¥$ thousand) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| Net sales | 97,341,014 | 113,507,052 | 127,367,153 | 140,761,016 | 159,418,140 |
| Sports | 50,886,629 | 56,419,808 | 61,613,476 | 68,909,762 | 73,942,556 |
| Leather Casual | 14,616,085 | 18,442,962 | 21,627,609 | 23,200,585 | 30,058,924 |
| Ladies' | 11,472,951 | 15,302,255 | 17,296,974 | 18,232,412 | 21,833,829 |
| Business | 7,697,624 | 8,478,108 | 9,386,321 | 10,467,999 | 10,626,973 |
| Kids | 4,891,561 | 6,283,202 | 6,925,666 | 7,496,787 | 8,547,085 |
| Sandals | 3,308,616 | 2,998,426 | 3,232,967 | 4,319,874 | 4,702,643 |
| Others | 4,467,544 | 5,582,288 | 7,284,138 | 8,133,594 | 9,706,127 |

[^0]Consolidated Profitability Indicators

| $\mathbf{( ¥ \text { million) }}$ | FY2/09 | FY2/10 | FY2/11 | FY2/12 |
| :--- | :---: | :---: | :---: | :---: |
| Net sales | 97,341 | 113,507 | $\mathbf{1 2 7 , 3 6 7}$ | $\mathbf{1 4 0 , 7 6 1}$ |
| Gross profit | 54,673 | 64,476 | 74,280 | 81,102 |
| SG\&A expenses | 34,449 | 40,290 | 47,422 | 93,881 |
| Operating income | 20,223 | 24,186 | 26,857 | 27,221 |
| Ordinary income | 19,610 | 25,568 | 26,710 | 28,399 |
| Net income | 11,087 | 14,473 | 18,374 | 15,676 |


| (\%) | FY2/09 | FY2/10 | FY2/11 | FY2/12 |
| :--- | ---: | ---: | ---: | ---: |
| Gross profit on net sales | 56.2 | 56.8 | 58.3 | 57.6 |
| SG\&A expenses ratio | 35.4 | 35.5 | 37.2 | 38.3 |
| Operating income margin | 20.8 | 21.3 | 21.1 | 19.3 |
| Ordinary income margin | 20.1 | 22.5 | 21.0 | 20.2 |
| Net income margin | 11.4 | 12.8 | 19.1 |  |

Gross profit on net sales=Gross profit/Net sales
SG\&A expenses ratio=SG\&A expenses/Net sales
Operating income margin=Operating income/Net sales
Ordinary income margin=Ordinary income/Net sales
Net income margin=Net income/Net sales

( $¥$ million)


Operating income margin
(\%)
(\%) ( $¥$ million)
argin


Net income margin
( $¥$ million)
20.0
15.0
10.0
5.0


## Consolidated Efficiency Indicators

| (times) | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Total assets turnover | 1.20 | 1.14 | 1.15 | 1.17 | 0.92 |
| Noncurrent assets turnover | 2.39 | 2.21 | 2.89 | 2.96 | 2.61 |
| Current assets turnover | 2.41 | 2.36 | 1.90 | 1.94 | 1.41 |


| (days) | FY2/09 | FY2/10 | FY2/11 | FY2/12 |
| :--- | ---: | ---: | ---: | ---: |
| Inventories turnover | 54.10 | 57.75 | 64.95 | 60.27 |
| FY2/13 |  |  |  |  |
| Accounts receivable turnover | 5.82 | 6.34 | 6.79 | 6.65 |

Total assets turnover=Net aales/Total assets
Noncurrent assets turnover=Net sales/Noncurrent assets
Current assets turnover=Net sales/Current assets
Inventories turnover=Inventories/Net salesx365
Accounts receivable turnover=Accounts receivable/Net salesx365
Accounts payable Turnover=Accounts payable/Net salesx365





## Consolidated Stability Indicators

| $\mathbf{( ¥ \text { million) }}$ | FY2/09 | FY2/10 | FY2/11 | FY2/12 |
| :--- | :---: | :---: | :---: | :---: |
| Equity | 53,302 | 65,331 | 80,413 | 91,935 |
| Total assets | 81,119 | 99,400 | 111,087 | 120,203 |
| Noncurrent assets | 40,734 | 51,268 | 44,045 | 109,474 |
| Current assets | 40,384 | 48,131 | 67,041 | 72,499 |
| Current liabilities | 26,606 | 26,869 | 25,958 | 23,69 |
| Interest-bearing debt | 8,685 | 13,311 | 9,633 | 8 |


| (\%) | FY2/09 | FY2/10 | FY2/11 | FY2/12 |
| :--- | ---: | ---: | ---: | ---: |
| Equity ratio | 65.7 | 65.7 | 72.4 | 76.5 |
| D/E ratio | 16.3 | 20.4 | 12.0 | 9.0 |
| Fixed ratio | 76.4 | 78.5 | 54.8 | 51.7 |
| Current ratio | 151.8 | 179.1 | 258.3 | 307.0 |
| ROA | 14.5 | 16.0 | 17.5 | 13.6 |
| ROE | 22.5 | 24.4 | 25.8 |  |

Interest-bearing debt=Short-term loans payable+Current portion of long-term loans payable+Long-term loans payable
+Convertible bond-type bonds with subscription rights to shares
Equity ratio=Equity/Total assets Current ratio=Current assets/Current liabilities
D/E ratio=Interest-bearing debt/Equity ROA=Net income/Average total assets

Fixed ratio=Noncurrent assets/Equity $\quad$ ROE=Net income/Average equity


## Stock Information

## Per Share Indicators

| $\mathbf{( ~} \mathbf{\text { ) }}$ | FY2/09 | FY2/10 | FY2/11 | FY2/12 | FY2/13 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Stock price at term end | 2,145 | 2,935 | 3,255 | 2,863 | 2,235 |
| Closing stock price range for the last 12 months | $1,804-3,870$ | $1,738-3,015$ | $2,386-3,645$ | $2,667-3,375$ | $2,727-3,785$ |
| Earnings per share (EPS) | 147.25 | 192.23 | 244.03 | - | 208.20 |
| Diluted EPS | - | - | 229.73 |  |  |
| Book-value per share (BPS) | 707.92 | 867.68 | $1,067.98$ | $1,221.02$ | $1,453.95$ |
| Dividend per share (DPS) | 32.00 | 35.00 | (*) | 48.00 | 42.00 |

Note: * Inclusive of 10 year commemorative listing dividend of $¥ 10$

## Status of Major Shareholders

| Top $\mathbf{1 0}$ Shareholders | Number of Shares (thousand shares) | As of February 28, 2013 |
| :--- | ---: | ---: | ---: |
| Masahiro Miki | 24,480 | Shareholding Ratio (\%) |
| EM Planning LLC | 14,428 | 32.51 |
| Michiko Miki | 12,584 | 19.16 |
| CBNY-ORBIS SICAV | 1,811 | 16.71 |
| The Chase Manhattan Bank 385036 | 1,185 | 2.40 |
| Northern Trust Company AVFC Re Fidelity Funds | 1,179 | 1.57 |
| Northern Trust Company (AVFC) Sub Account American Client | 1,134 | 1.56 |
| The Master Trust Bank of Japan, Ltd. (trust account) | 722 | 1.50 |
| Japan Trustee Services Bank, Ltd. (trust account) | 710 | 0.95 |
| BNY for Tax Treaty Jasdec Omnibus No. 2 | 703 | 0.94 |

Note: In addition to the above, ABC-MART, INC. holds 164 shares $(0.00 \%)$ in treasury stock.

## Breakdown of Types of Shareholders




## Contact

ABC-MART, INC.
Investor Relations
Phone:+81-3-3476-5452
http://www.abc-mart.co.jp/ir/


[^0]:    *Note: In-house products = Private brands + In-house brands

