



FACTBOOK

ABC-MART, INC. For the fiscal year ended February 28, 2014







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Securities Code: 2670 / TSE 1st Section



Corporate Profile (as of February 28, 2014)

Name of Company	ABC-MART, INC.
URL	http://www.abc-mart.com/
Headquarters	19F, Shibuya Mark City West 1-12-1 Dogenzaka, Shibuya-ku, Tokyo 150-0043 JAPAN (Registered address: 1-11-5 Jinnan, Shibuya-ku, Tokyo 150-0041 JAPAN)
Date of Establishment	June 6, 1985
Capital	¥3,482 million
Representative	Minoru Noguchi Representative Director, President and Executive Officer
Number of Employees	5,422 (8 Temporary employees and 2,554 Part-time employees included)

Business Policy

From a lifestyle creation company focused on shoes, into the ABC-MART global shoe store

New ABC-MART outlets will be opened to directly deliver shoes to our customers. Our ultimate aim is to establish a globally recognized store brand.

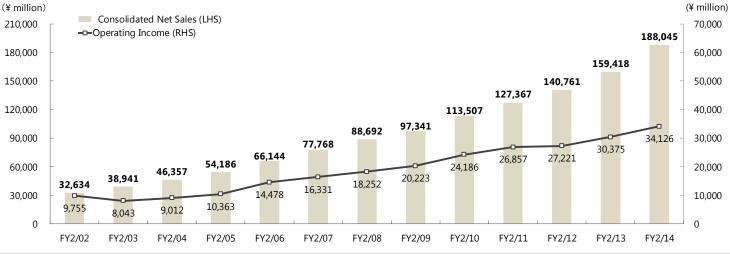
Business Content

Domestic Overseas BC-MART Order Overseas retail DANNER outlets Importing, Stocking Retail Factory customers Retail Wholesale Direct Overseas agents LaCrosse GROUP delivery Local Dealers retailers Delivery #**_*** Wholesale BC-MAR Order Consignment Importing, Stocking **ABC-MART KOREA, INC.** ABC-MART, INC. Maker Importing, Consignment BC-MART Wholesale Stocking onsignmei **ABC-MART TAIWAN, INC. ABC SHOE FACTORY** Importing, Stocking Overseas consignment factories (China, Myanmar, Bangladesh, Italy, etc.)



History

 1985 <i>_</i>	4
 Kokusai Boeki Shoji Inc., an import-and-sale trading company, is established 	 1986 Concludes an agency contract with G.T. Hawkins Limited for exclusive sales rights in Japan
 1987 Company name changed to International Trading Corporation (ITC) 1991 ITC concludes an agency contract with Vans, Inc. for exclusive sales rights of Vans brand products in Japan 1995 ITC acquires the Hawkins trademark 1998 Hawkins Air Light and Hawkins Traveller businesses, opens 	 1990 Retail operations added to wholesaling ABC-MART Ltd. is established as a retail chain, the first ABC-MART store opens (reorganized as a joint stock company in 1997) 1994 ITC acquires the rights to use the Vans trademark in Japan to develop trademark products 1996 Shifts to a sales organization focused on footwear Celebrities Takuya Kimura and Nene Otsuka are
 SG shoes Co., Ltd. (a franchisee of ABC-MART in Western Japan) is reorganized as a wholly owned subsidiary of ABC-MART 	 chosen to advertise Hawkins Air Cushion shoes 2000 First shopping center store Initial public offering on the JASDAQ market Hawkins Sport leather sneaker are developed ABC-MART, INC. opens its first store inside a shopping center
 2004 ABC-MART, INC. absorbs two of the subsidiary companies ABC-MART, INC. inherits business of World Sports Plaza and starts sports apparel business 	 2002 ITC absorbs ABC-MART Co., Ltd and changes its name to ABC-MART, INC. Subsidiary company ABC-MART KOREA, INC. was established in South Korea ABC-MART, INC. was listed on first section of the Tokyo Stock Exchange
 2009 ← The first ABC-MART store in Taiwan is opened 	 Full-fledged entry into ladies' footwear First ladies shop Nuovo Shibuya is opened 2011 ABC-MART KOREA, INC. is reorganized as a wholly
 2012 ABC-MART, INC. acquires LaCrosse through a cash tender offer and subsequent short-form merger as a wholly owned subsidiary of ABC-MART 	 A subsidiary of ABC-MART 2013 First domestic "ABC SHOE FACTORY" was established
Trend of Business Performance	



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The Strength of ABC-MART

ABC-MART is leveraging a growing product line and store network, as well as its import and sales expertise to expand share of the retail shoe market. The Company aims to establish itself as Japan's No.1 chain of dedicated shoe stores in both quality and quantity.

The accumulation of on-site excellence	The	accumu	lation	of	on-site	excellence	:e
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Store Strategy

- Speedy store openings conforming to communities and trade areas
- Development of stores with a wide range of formats and business types
- Store renewal that responds smartly to market changes

Operation Strategy

- Boosting sales capability using POS system
- . Taking the next step with high-level systems
- Efficiency of logistic system

Product Planning and Development

Integrated Production and Sales System for House Brands

Information on trends from our overseas network

Collection of raw customer feedback

Production at cooperating factories in Italy, China, South East Asia, etc.

Product and Brand Strategy

- Maintenance, strengthening and development of house brands
- Development information from our overseas network
- Partnership with global brands

Human Resource Development

- Field-oriented
- Strong sales capabilities
- Strong leadership and teamwork



Enables production of appealing products at reasonable prices





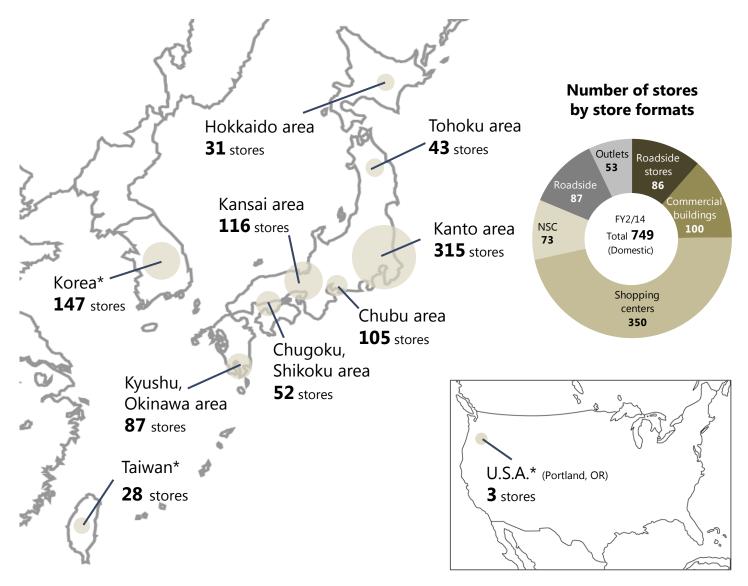
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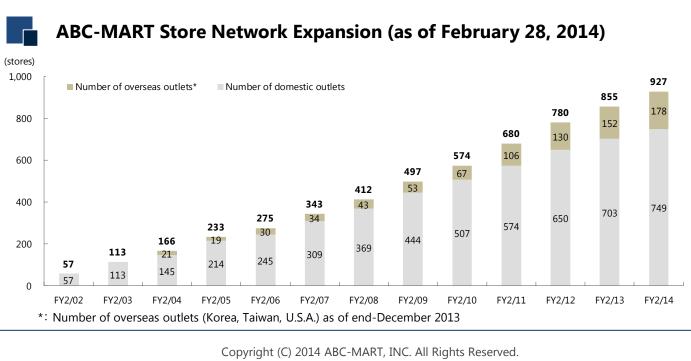




Distribution map of stores (as of February 28, 2014)

*: Number of overseas outlets (Korea, Taiwan, U.S.A.) as of end-December 2013





Consolidated Balance Sheet



(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Assets					
Total assets	99,400,512	111,087,052	120,203,941	174,159,421	196,881,032
Current assets	48,131,921	67,041,130	72,704,028	113,067,021	129,542,628
Cash and deposits	24,604,206	38,755,377	42,167,745	68,852,158	78,884,221
Notes and accounts receivable - trade	1,971,321	2,370,937	2,563,312	5,064,083	6,463,290
Merchandise and finished goods	17,959,884	22,664,712	23,243,775	32,682,063	38,962,423
Work in process	-	-	-	44,833	13,583
Raw materials and supplies	-	-	25,747	485,939	479,689
Currency options	-	-	1,200,314	1,314,421	-
Deferred tax assets	938,148	829,175	1,004,547	1,166,442	1,414,815
Other	2,659,312	2,425,816	2,504,923	3,480,723	3,355,309
Allowance for doubtful accounts	(951)	(4,890)	(6,337)	(23,645)	(30,704)
Non-current assets	51,268,591	44,045,922	47,499,913	61,092,399	67,338,404
Property, plant and equipment	28,771,859	26,702,214	29,226,500	31,588,359	32,784,917
Buildings and structures	13,719,140	15,119,964	17,984,882	20,886,196	22,758,728
Accumulated depreciation	(5,689,719)	(6,618,314)	(7,924,210)	(9,553,405)	(10,980,400)
Buildings and structures, net	8,029,420	8,501,650	10,060,671	11,332,790	11,778,327
Vehicles and vessels	439,218	445,208	-	-	-
Accumulated depreciation	(313,213)	(352,277)	-	-	-
Vehicles and vessels, net	126,004	92,931	-	-	-
Tools, furniture and fixtures	-	2,511,735	3,139,826	6,266,116	8,012,820
Accumulated depreciation	-	(1,260,865)	(1,646,696)	(3,604,799)	(4,923,220)
Tools, furniture and fixtures, net	-	1,250,869	1,493,130	2,661,316	3,089,600
Land	19,443,979	16,827,283	17,176,451	17,483,893	17,696,636
Construction in progress	995	23,148	427,108	60,071	90,871
Other	2,141,449	8,138	457,156	468,848	593,253
Accumulated depreciation	(969,991)	(1,808)	(388,017)	(418,561)	(463,772)
Other, net	1,171,458	6,330	69,138	50,286	129,480
Intangible assets	801,516	1,519,463	2,012,373	10,793,412	11,649,099
Trademark right	-	-	11,264	2,465,569	2,682,855
Goodwill	-	442,774	964,553	6,821,704	7,195,840
Other	801,516	1,076,689	1,036,555	1,506,138	1,770,403
Investments and other assets	21,695,214	15,824,244	16,261,039	18,710,627	22,904,387
Investment securities	138,324	97,544	94,891	109,651	125,485
Shares of subsidiaries and associates	7,409,422	84,175	84,175	84,175	94,075
Lease and guarantee deposits	12,964,586	14,396,825	14,331,988	16,494,299	18,960,429
Other	1,182,882	1,245,700	1,759,984	2,022,501	3,725,535
Allowance for doubtful accounts	-	-	(10,000)	-	(1,138)

Consolidated Balance Sheet



(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Liabilities					
Total liabilities	32,311,513	27,658,857	27,967,792	64,394,736	64,961,847
Current liabilities	26,869,376	25,958,964	23,682,176	25,960,880	27,362,478
Notes and accounts payable - trade	7,714,042	7,469,784	7,147,386	7,477,486	8,551,245
Short-term loans payable	8,311,548	4,622,515	2,509,305	4,135,826	3,278,312
Current portion of long-term loans payable	-	3,750,000	2,252,800	1,002,800	1,002,800
Income taxes payable	6,447,847	5,534,427	6,513,447	7,455,270	7,113,474
Provision for bonuses	469,903	481,782	577,247	642,716	654,690
Provision	-	-	17,070	178,038	234,480
Asset retirement obligations	-	-	14,308	17,861	26,927
Notes payable - facilities	-	832,742	960,493	936,279	778,252
Other	3,926,035	3,267,711	3,690,118	4,114,601	5,722,294
Non-current liabilities	5,442,137	1,699,893	4,285,616	38,433,856	37,599,368
Convertible bond-type bonds with subscription rights to shares	-	-	-	33,000,000	33,000,000
Long-term loans payable	5,000,000	1,261,200	3,505,600	2,502,800	1,500,000
Provision	-	-	-	798,867	658,157
Asset retirement obligations	-	-	133,454	218,207	243,579
Currency options	-	-	257,731	265,084	-
Other	442,137	438,693	388,830	1,648,895	2,197,632
Net assets					
Total net assets	67,088,999	83,428,195	92,236,148	109,764,684	131,919,185
Shareholders' equity	65,798,940	81,311,254	93,373,591	107,282,926	123,281,397
Capital stock	3,482,930	3,482,930	3,482,930	3,482,930	3,482,930
Capital surplus	7,488,686	7,488,686	7,488,686	7,488,686	7,488,686
Retained earnings	77,146,432	70,340,159	82,402,496	96,311,831	112,310,302
Treasury shares	(22,319,109)	(522)	(522)	(522)	(522)
Accumulated other comprehensive income	(467,463)	(898,119)	(1,438,071)	2,191,141	8,265,062
Valuation difference on available-for-sale securities	17,435	(4,182)	(5,746)	13,432	23,248
Deferred gains or losses on hedges	(11,104)	-	-	-	-
Foreign currency translation adjustment	(473,793)	(893,937)	(1,432,324)	2,177,708	8,241,814
Minority interests	1,757,522	3,015,060	300,628	290,616	372,724
Total liabilities and net assets	99,400,512	111,087,052	120,203,941	174,159,421	196,881,032

Consolidated Statement of Income



(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Net sales	113,507,052	127,367,153	140,761,016	159,418,140	188,045,018
Cost of sales	49,030,500	53,086,659	59,658,395	68,109,105	84,317,067
Gross profit	64,476,552	74,280,493	81,102,620	91,309,034	103,727,951
Selling, general and administrative expenses	40,290,394	47,422,994	53,881,392	60,933,917	69,601,927
Packing and transportation expenses	1,393,218	1,694,272	1,950,419	2,210,771	2,162,656
Advertising expenses	4,870,151	6,051,271	6,476,402	6,931,745	7,263,553
Warehousing expenses	806,125	1,127,482	1,257,626	1,293,183	2,044,219
Directors' compensations, salaries and allowances	11,446,358	13,373,272	14,948,840	16,431,626	18,737,865
Bonuses	840,756	884,508	1,047,361	1,083,784	1,139,234
Provision for bonuses	469,903	481,782	578,027	640,700	647,109
Legal and employee benefits expenses	1,314,460	1,564,124	1,879,820	2,113,560	2,418,684
Rents	10,465,979	11,944,395	13,644,869	15,326,723	17,738,673
Depreciation	1,928,744	2,189,606	2,648,130	3,250,878	3,885,923
Utilities expenses	1,189,631	1,410,031	1,457,090	1,793,573	2,050,493
Commission fee	1,641,041	1,900,791	2,298,221	2,677,576	3,461,581
Taxes and dues	495,031	529,957	566,845	668,623	873,247
Provision of allowance for doubtful accounts	157	-	11,971	1,820	796
Amortization of goodwill	-	49,197	264,003	549,441	1,023,343
Other	3,428,834	4,222,301	4,851,762	5,959,908	6,154,542
Operating income	24,186,158	26,857,499	27,221,227	30,375,117	34,126,024
Non-operating income	1,793,970	848,252	1,736,602	977,302	1,189,214
Interest income	18,303	21,300	40,751	46,729	79,574
Dividend income	-	104,676	-	-	-
Foreign exchange gains	360,387	-	-	80,501	60,923
Share of profit of entities accounted for using equity method	692,270	-	-	-	-
Gain on valuation of derivatives	-	-	942,582	106,753	-
Rent income	376,121	398,074	419,285	481,790	664,362
Advertising medium income	81,950	68,360	60,757	57,450	62,706
Other	264,937	255,840	273,225	204,076	321,647
Non-operating expenses	411,292	995,275	558,200	605,146	501,160
Interest expenses	156,144	166,482	132,524	74,012	53,899
Foreign exchange losses	-	126,509	86,052	-	-
Share of loss of entities accounted for using equity method	-	391,220	-	-	-
Rent expenses	198,419	189,469	203,523	271,275	347,882
Other	56,728	121,593	136,099	259,858	99,377
Ordinary income	25,568,836	26,710,475	28,399,630	30,747,273	34,814,079

Consolidated Statement of Income



(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Extraordinary income	350,000	4,562,130	6,435	545	2,648
Gain on sales of non-current assets	-	924,388	6,435	545	935
Gain on sales of investment securities	-	150,847	-	-	-
Gain on sales of shares of subsidiaries and associates	-	3,475,693	-	-	-
Income from insurance cancellation	-	11,201	-	-	-
Income from contract penalty	350,000	-	-	-	-
Gain on cancellation of derivatives	-	-	-	-	1,713
Extraordinary losses	357,446	565,820	1,370,135	595,794	1,585,615
Loss on sales of non-current assets	-	82,552	-	343	-
Loss on retirement of non-current assets	34,326	59,528	116,881	114,733	175,150
Loss on liquidation of business	-	-	-	65,595	-
Loss on valuation of golf club membership	-	12,359	19,220	7,075	-
Loss on cancellation of derivatives	-	-	-	-	1,051,049
Impairment loss	323,120	411,379	549,577	408,046	263,840
Loss on abandonment of goods	-	-	28,450	-	95,575
Loss on adjustment for changes of accounting standard for asset retirement obligations	-	-	549,530	-	-
Loss on disaster	-	-	53,518	-	-
Donation	-	-	52,957	-	-
Income before income taxes and minority interests	25,561,389	30,706,786	27,035,930	30,152,024	33,231,112
Income taxes - current	10,619,303	11,273,182	11,767,273	13,126,285	13,598,256
Income taxes - deferred	(210,786)	312,632	(429,211)	(220,612)	(319,740)
Total income taxes	10,408,517	11,585,815	11,338,061	12,905,672	13,278,516
Income before minority interests	-	-	15,697,869	17,246,351	19,952,596
Minority interests in income (loss)	679,144	746,946	21,408	(51,225)	(36,470)
Net income	14,473,727	18,374,023	15,676,460	17,297,577	19,989,067

Consolidated Statement of Cash Flows



(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Cash flows from operating activities					
Net cash provided by (used in) operating activities	13,248,846	12,490,025	18,998,704	15,395,953	22,997,936
Income before income taxes and minority interests	25,561,389	30,706,786	27,035,930	30,152,024	33,231,112
Depreciation	1,928,744	2,189,606	2,648,130	3,250,878	3,885,923
Increase (decrease) in provision for bonuses	43,939	11,879	96,244	62,672	8,583
Increase (decrease) in allowance for doubtful accounts	157	3,563	11,447	(12,264)	3,636
Interest and dividend income	(18,973)	(125,976)	(41,475)	(47,453)	(80,297)
Interest expenses	156,144	166,482	132,524	74,012	53,899
Foreign exchange losses (gains)	(300,026)	198,971	2,732	(104,166)	∆85,952
Loss (gain) on valuation of securities	-	-	-	16,582	-
Loss (gain) on valuation of derivatives	-	-	(942,582)	(106,753)	-
Loss (gain) on cancellation of derivatives	-	-	-	-	1,049,336
Loss (gain) on sales of investment securities	-	(150,847)	-	-	-
Loss (gain) on sales of shares of subsidiaries and associates	-	(3,475,693)	-	-	-
Loss (gain) on sales and retirement of non-current assets	34,326	(782,307)	110,445	114,531	174,214
Impairment loss	323,120	411,379	549,577	408,046	263,840
Loss on adjustment for changes of accounting standard for asset retirement obligations	-	-	549,530	-	-
Loss on valuation of golf club memberships	-	12,359	-	-	-
Dividend income and refund premiums of insurance	(59,193)	-	-	-	-
Income from contract penalty	(350,000)	-	-	-	-
Share of (profit) loss of entities accounted for using equity method	(692,270)	391,220	-	-	-
Decrease (increase) in notes and accounts receivable - trade	(581,740)	(47,768)	(298,790)	(620,481)	(853,310)
Decrease (increase) in inventories	(3,035,057)	(4,879,416)	(860,055)	(5,362,064)	(4,455,464)
Increase (decrease) in notes and accounts payable - trade	(714,209)	(331,979)	(191,642)	(915,849)	659,116
Other, net	(298,165)	242,726	1,044,345	723,693	3,002,399
Subtotal	21,998,184	24,540,986	29,846,360	27,633,408	36,857,037
Interest and dividend income received	23,340	117,884	33,842	32,920	56,908
Proceeds from dividend income from entities accounted for using equity method	104,002	187,203	-	-	-
Interest expenses paid	(146,426)	(167,167)	(138,066)	(76,415)	(52,708)
Payments for loss on disaster	-	-	(37,552)	-	_
Payments for donation	-	-	(52,957)	-	-
Proceeds from contract penalty	350,000	-	-	-	-
Income taxes paid	(9,080,254)	(12,188,881)	(10,652,922)	(12,193,959)	(13,863,300)

Consolidated Statement of Cash Flows



(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Cash flows from investing activities	-	-			
Net cash provided by (used in) investing activities	(12,160,736)	8,068,521	(10,515,422)	(17,203,674)	(7,573,433)
Payments into time deposits	-	(177,110)	(5,400)	(5,400)	-
Proceeds from withdrawal of time deposits	202,740	74,719	5,400	120,526	33,236
Purchase of investment securities	(49,759)	-	-	-	-
Proceeds from sales of investment securities	-	312,903	-	-	-
Purchase of property, plant and equipment	(5,232,683)	(3,257,758)	(5,615,864)	(4,093,447)	(3,862,523)
Proceeds from sales of property, plant and equipment	-	3,589,489	17,799	5,137	4,918
Purchase of intangible assets	(99,038)	(453,351)	(207,396)	(419,560)	(466,501)
Proceeds from bargain cancellation of property, assets	1,660,640	-	-	-	-
Payments for store removal	(11,691)	(44,543)	(78,681)	(55,935)	(92,037)
Purchase of shares of subsidiaries and associates	(6,832,258)	-	-	-	-
Proceeds from sales of shares of subsidiaries and associates	-	10,160,000	-	-	-
Purchase of insurance funds	(1,253)	-	-	-	-
Proceeds from maturity and cancellation of insurance funds	67,285	-	-	-	-
Payments of loans receivable	(252,867)	(305,500)	(315,500)	(185,000)	(1,770,000)
Collection of loans receivable	27,279	40,406	57,696	83,062	85,233
Purchase of shares of subsidiaries	-	-	(3,435,971)	-	-
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	-	-	(10,999,115)	-
Payments for lease and guarantee deposits	(2,175,219)	(2,415,938)	(1,527,365)	(2,562,575)	(1,993,985)
Proceeds from collection of lease and guarantee deposits	332,372	691,886	669,580	1,011,240	586,420
Other payments	(83,340)	(210,247)	(118,699)	(240,663)	(114,890)
Other proceeds	287,057	63,565	38,980	138,055	16,695
Cash flows from financing activities					
Net cash provided by (used in) financing activities	1,923,290	(6,467,879)	(4,972,811)	28,209,995	(5,916,784)
Net increase (decrease) in short-term loans payable	(591,667)	(3,601,661)	(2,108,047)	864,471	(972,001)
Proceeds from long-term loans payable	5,000,000	-	10,000,000	-	-
Repayments of long-term loans payable	-	-	(9,252,800)	(2,259,060)	(1,002,800)
Cash dividends paid	(2,484,719)	(2,861,186)	(3,609,464)	(3,384,043)	(3,989,669)
Proceeds from share issuance to minority shareholders	-	-	-	-	69,510
Purchase of treasury shares	(322)	-	-	-	-
Proceeds from issuance of bonds with subscription rights to shares	-	-	-	33,000,000	-
Other payments	-	(5,031)	(2,499)	(11,371)	(21,823)
Effect of exchange rate change on cash and cash equivalents	58,335	(38,339)	(88,091)	378,867	475,789
Net increase (decrease) in cash and cash equivalents	3,069,735	14,052,327	3,422,379	26,781,142	9,983,508
Cash and cash equivalents at beginning of period	21,446,497	24,516,232	38,568,560	41,990,939	68,772,082
Cash and cash equivalents at end of period	24,516,232	38,568,560	41,990,939	68,772,082	78,755,590



FY2/13

		Sh	areholders'	equity		Accumulated	l other compre	hensive income		
(¥ thousand)	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available- for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Minority interests	Total net assets
Balance at beginning of current period	3,482,930	7,488,686	82,402,496	(522)	93,373,591	(5,746)	(1,432,324)	(1,438,071)	300,628	92,236,148
Changes of items during period										
Dividends of surplus			(3,388,241)		(3,388,241)					(3,388,241)
Net income			17,297,577		17,297,577					17,297,577
Net changes of items other than shareholders' equity						19,178	3,610,033	3,629,212	(10,012)	3,619,200
Total changes of items during period	-	-	13,909,335	-	13,909,335	19,178	3,610,033	3,629,212	(10,012)	17,528,535
Balance at end of current period	3,482,930	7,488,686	96,311,831	(522)	107,282,926	13,432	2,177,708	2,191,141	290,616	109,764,684

FY2/14

		Sh	areholders'	equity		Accumulated	l other compre	hensive income		
(¥ thousand)	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available- for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Minority interests	Total net assets
Balance at beginning of current period	3,482,930	7,488,686	96,311,831	(522)	107,282,926	13,432	2,177,708	2,191,141	290,616	109,764,684
Changes of items during period										
Dividends of surplus			(3,990,596)		(3,990,596)					(3,990,596)
Net income			19,989,067		19,989,067					19,989,067
Net changes of items other than shareholders' equity						9,815	6,064,106	6,073,921	82,108	6,156,029
Total changes of items during period	-	-	15,998,471	-	15,998,471	9,815	6,064,106	6,073,921	82,108	22,154,500
Balance at end of current period	3,482,930	7,488,686	112,310,302	(522)	123,281,397	23,248	8,241,814	8,265,062	372,724	131,919,185



Results by Segment

(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Net sales	113,507,052	127,367,153	140,761,016	159,418,140	188,045,018
Domestic	103,026,996	112,442,646	121,856,243	131,773,827	145,187,331
Overseas	10,480,056	14,924,506	18,904,773	27,644,313	42,857,687
Operating income	24,186,158	26,857,499	27,221,227	30,375,117	34,126,024
Domestic	22,526,414	23,926,382	24,617,520	28,759,548	31,358,352
Overseas	1,700,792	2,863,410	2,612,929	1,611,556	2,782,149
Elimination	(41,047)	67,706	(9,222)	4,012	(14,477)
Assets	99,400,512	111,087,052	120,203,941	174,159,421	196,881,032
Domestic	88,133,778	95,411,837	101,607,412	135,687,435	149,087,596
Overseas	14,247,929	15,718,519	18,655,296	39,097,224	47,903,934
Elimination	(2,981,196)	(43,303)	(58,767)	(625,238)	(110,498)
(%)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Composition ratio to net sales	100.0	100.0	100.0	100.0	100.0
Domestic	90.8	88.3	86.6	82.7	77.2
Overseas	9.2	11.7	13.4	17.3	22.8
Operating income margin	21.3	21.1	19.3	19.1	18.1
Domestic	21.9	21.3	20.2	21.8	21.6
Overseas	16.2	19.2	13.8	5.8	6.5

Note: Reporting segment names were changed from FY2/13.

As a result, segment results prior to FY2/12 have been restated to conform to the new segment names.

Sales by Category

(%)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Ratio of in-house products (domestic)*	45.7	45.9	44.7	46.5	48.0
(¥ thousand)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Net sales	113,507,052	127,367,153	140,761,016	159,418,140	188,045,018
Sports	56,419,808	61,613,476	68,909,762	73,942,556	87,441,766
Leather Casual	18,442,962	21,627,609	23,200,585	30,058,924	39,079,910
Ladies'	15,302,255	17,296,974	18,232,412	21,833,829	23,309,639
Business	8,478,108	9,386,321	10,467,999	10,626,973	11,163,759
Kids	6,283,202	6,925,666	7,496,787	8,547,085	10,405,627
Sandals	2,998,426	3,232,967	4,319,874	4,702,643	5,492,363
Others	5,582,288	7,284,138	8,133,594	9,706,127	11,151,952

*Note: In-house products = Private brands + In-house brands

Consolidated Profitability Indicators



(¥ million)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Net sales	113,507	127,367	140,761	159,418	188,045
Gross profit	64,476	74,280	81,102	91,309	103,727
SG&A expenses	40,290	47,422	53,881	60,933	69,601
Operating income	24,186	26,857	27,221	30,375	34,126
Ordinary income	25,568	26,710	28,399	30,747	34,814
Net income	14,473	18,374	15,676	17,297	19,989

(%)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Gross profit on net sales	56.8	58.3	57.6	57.3	55.2
SG&A expenses ratio	35.5	37.2	38.3	38.2	37.0
Operating income margin	21.3	21.1	19.3	19.1	18.1
Ordinary income margin	22.5	21.0	20.2	19.3	18.5
Net income margin	12.8	14.4	11.1	10.9	10.6

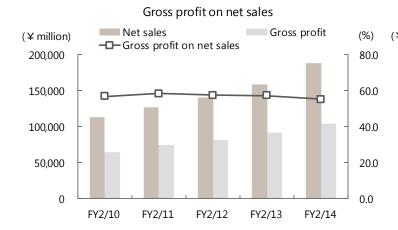
Gross profit on net sales=Gross profit/Net sales

SG&A expenses ratio=SG&A expenses/Net sales

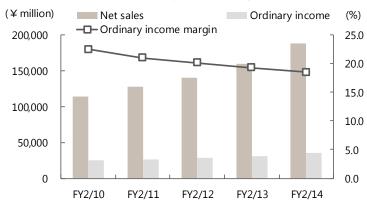
Operating income margin=Operating income/Net sales

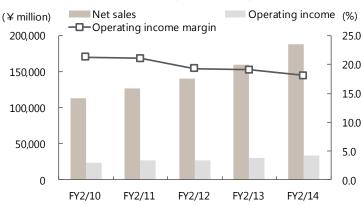
Ordinary income margin=Ordinary income/Net sales

Net income margin=Net income/Net sales

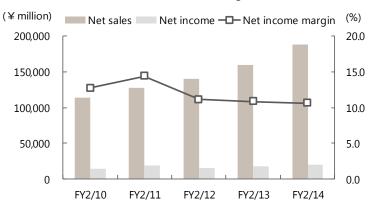


Ordinary income margin





Net income margin



Operating income margin

Consolidated Efficiency Indicators



(times)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Total assets turnover	1.14	1.15	1.17	0.92	0.96
Non-current assets turnover	2.21	2.89	2.96	2.61	2.79
Current assets turnover	2.36	1.90	1.94	1.41	1.45

(days)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Inventories turnover	57.75	64.95	60.27	76.04	76.58
Accounts receivable turnover	6.34	6.79	6.65	11.59	12.55
Accounts payable turnover	24.81	21.41	18.53	17.12	16.60

Total assets turnover=Net sales/Total assets

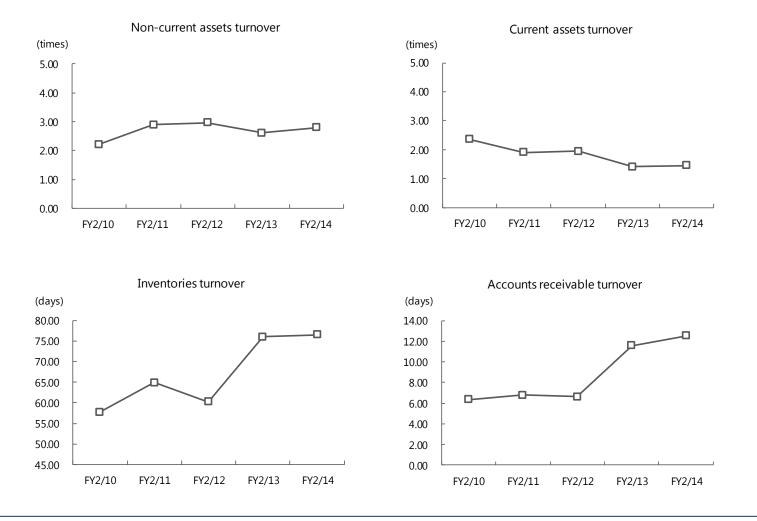
Non-current assets turnover=Net sales/Non-current assets

Current assets turnover=Net sales/Current assets

Inventories turnover=Inventories/Net salesx365

Accounts receivable turnover=Accounts receivable/Net salesx365

Accounts payable turnover=Accounts payable/Net salesx365





(¥ million)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Equity	65,331	80,413	91,935	109,474	131,546
Total assets	99,400	111,087	120,203	174,159	196,881
Non-current assets	51,268	44,045	47,499	61,092	67,338
Current assets	48,131	67,041	72,704	113,067	129,542
Current liabilities	26,869	25,958	23,682	25,960	27,362
Interest-bearing debt	13,311	9,633	8,267	40,641	38,781

(%)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Equity ratio	65.7	72.4	76.5	62.9	66.8
D/E ratio	20.4	12.0	9.0	37.1	29.5
Fixed ratio	78.5	54.8	51.7	55.8	51.2
Current ratio	179.1	258.3	307.0	435.5	473.4
ROA	16.0	17.5	13.6	11.8	10.8
ROE	24.4	25.2	18.2	17.2	16.6

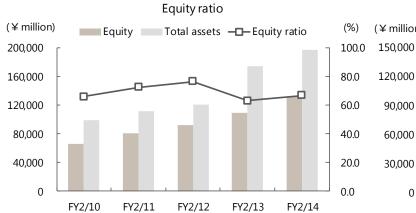
Interest-bearing debt=Short-term loans payable+Current portion of long-term loans payable+Long-term loans payable

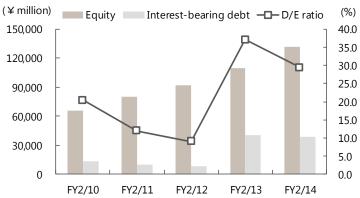
+Convertible bond-type bonds with subscription rights to shares Equity ratio=Equity/Total assets

Current ratio=Current assets/Current liabilities ROA=Net income/Average total assets

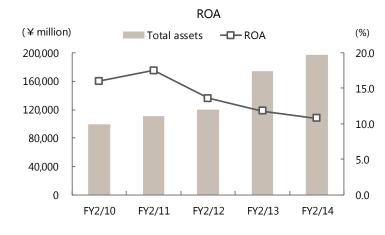
D/E ratio=Interest-bearing debt/Equity Fixed ratio=Non-current assets/Equity

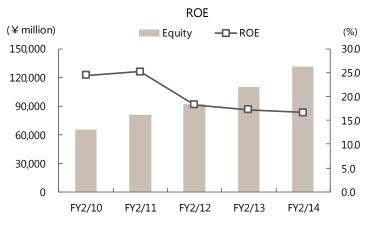
ROE=Net income/Average equity





D/E ratio





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Per Share Indicators

(¥)	FY2/10	FY2/11	FY2/12	FY2/13	FY2/14
Stock price at term end	2,935	3,255	2,863	3,235	4,030
Closing stock price range for the last 12 months	1,738-3,015	2,386-3,645	2,667-3,375	2,727-3,785	3,180-5,080
Earnings per share (EPS)	192.23	244.03	208.20	229.73	265.48
Diluted EPS	-	-	-	228.30	242.33
Book-value per share (BPS)	867.68	1,067.98	1,221.02	1,453.95	1,747.10
Dividend per share (DPS)	35.00	(*) 48.00	42.00	50.00	55.00

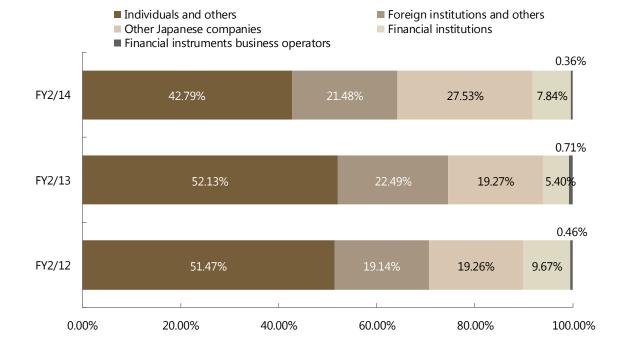
Note: * Inclusive of 10 year commemorative listing dividend of \pm 10

Status of Major Shareholders

As of Fe		
Ten 10 Shareholders	Number of Shares	Shareholding Ratio
Top 10 Shareholders	(thousand shares)	(%)
Masahiro Miki	21,380	28.39
EM Planning LLC	20,628	27.39
Michiko Miki	9,484	12.59
Northern Trust Company (AVFC) Sub Account Non Treaty	1,520	2.01
The Master Trust Bank of Japan, Ltd. (trust account)	1,378	1.83
Japan Trustee Services Bank, Ltd. (trust account)	1,369	1.81
JP Morgan Chase Bank 385047	865	1.14
Northern Trust Company AVFC Re Fidelity Funds	829	1.10
The Chase Manhattan Bank N.A. London Secs Lending Omnibus Account	770	1.02
National Mutual Insurance Federation of Agricultural Cooperatives	683	0.90

Note: In addition to the above, ABC-MART, INC. holds 164 shares (0.00%) in treasury shares.

Breakdown of Types of Shareholders





Contact

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