



FACTBOOK

ABC-MART, INC.
For the fiscal year ended February 28, 2019







Contents

| Corporate Profile | 1-4 |
|---|------|
| Consolidated Balance Sheet | 5-6 |
| Consolidated Statement of Income | 7-8 |
| Consolidated Statement of Cash Flows | 9-10 |
| Consolidated Statement of Changes in Equity | 11 |
| Information by Segment | 12 |
| Consolidated Profitability Indicators | 13 |
| Consolidated Efficiency Indicators | 14 |
| Consolidated Stability Indicators | 15 |
| Stock Information | 16 |
| References) Non-consolidated Financial Statements | 17 |

Securities Code: 2670 / TSE 1st Section

Corporate Profile





Corporate Profile (as of February 28, 2019)

| Name of Company | ABC-MART, INC. |
|-----------------------|--|
| URL | http://www.abc-mart.co.jp/ |
| Headquarters | 19F, Shibuya Mark City West 1-12-1 Dogenzaka, Shibuya-ku, Tokyo 150-0043 JAPAN (Registered address: 1-11-5 Jinnan, Shibuya-ku, Tokyo 150-0041 JAPAN) |
| Date of Establishment | June 6, 1985 |
| Capital | ¥19,972 million |
| Representative | Minoru Noguchi Representative Director, President and Executive Officer |
| Number of Employees | 8,722 (5,082 Part-time employees and others included) |



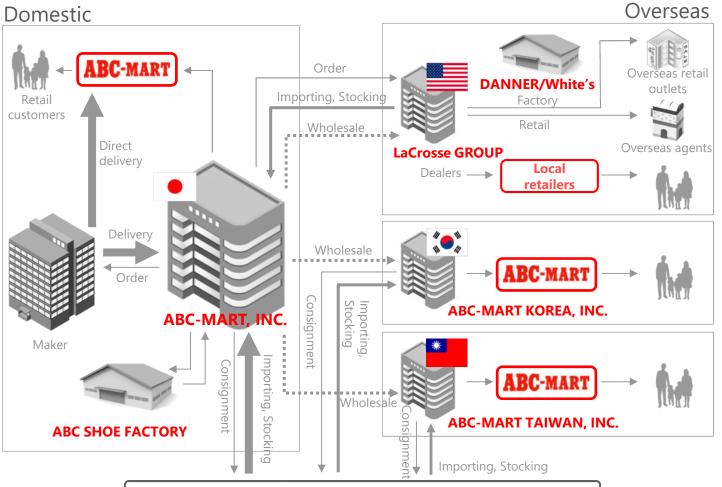
Business Policy

From a lifestyle creation company focused on shoes, into the ABC-MART global shoe store

New ABC-MART outlets will be opened to directly deliver shoes to our customers. Our ultimate aim is to establish a globally recognized store brand.



Business Content



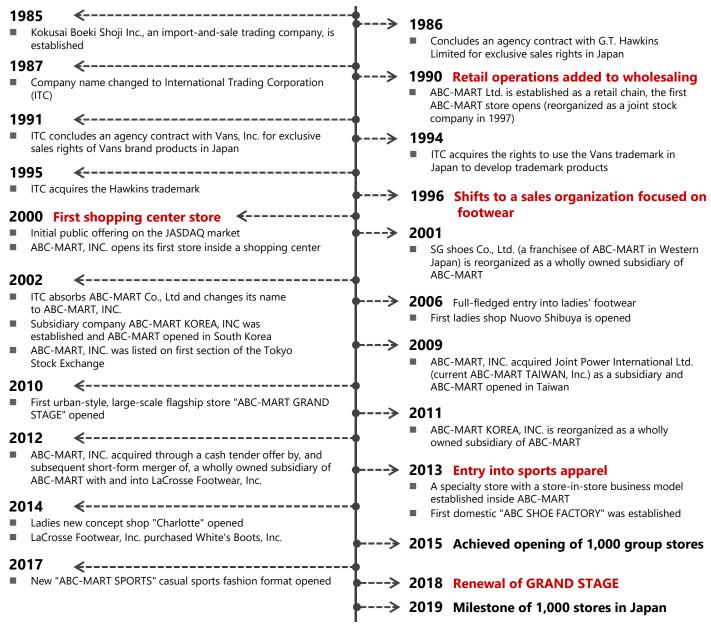
Overseas consignment factories (China, Myanmar, Bangladesh, Italy, etc.)

Corporate Profile



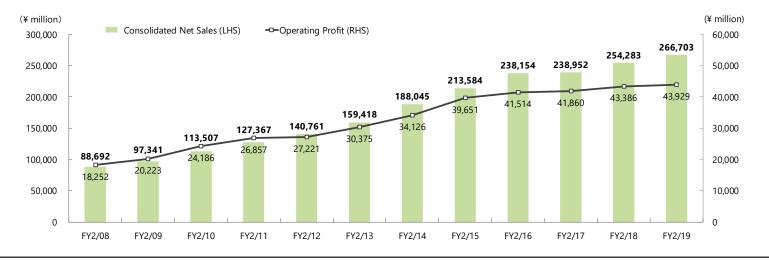


History





Trend of Business Performance







The Strength of ABC-MART

We strive to satisfy all customers by aiming for **new and innovative retail** with a focus on manufacturing, marketing and customer service, and IT capability.

The accumulation of on-site excellence

Store Strategy

- Speedy store openings conforming to communities and trade areas
- Development of stores with a wide range of formats and business types
- Store renewal that responds smartly to market changes

Operation Strategy

- Omni-channel strategy
- Providing services through official app
- Proactive IT investment

Product and Brand Strategy

- Maintenance, strengthening and development of house brands
- Development information from our overseas network
- Partnership with global brands

Human Resource Development

- In-the-field experience and staff training
- Promoting employment diversity and improving work-life balance
- Career development and team building

Product Planning and Development

Integrated Production and Sales System for House Brands

Information on trends from our overseas network

Collection of raw customer feedback



Production at cooperating factories in Italy, China, South East Asia, etc. and a domestic factory

Partnering with Global Brands

Dealing directly with makers (bulk ordering)



Enables low product prices

Promotes development of the ABC-MART original models

Enables production of appealing products at reasonable prices



In-house Product Brands



Brands of Stores





























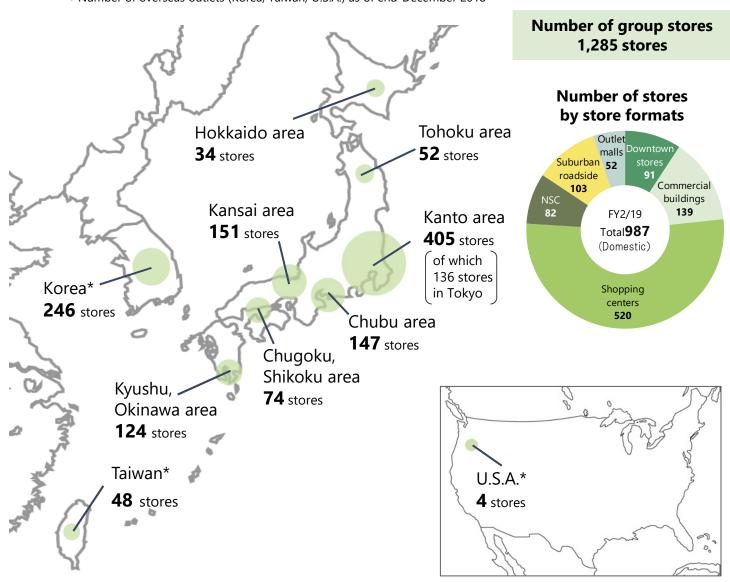
Corporate Profile





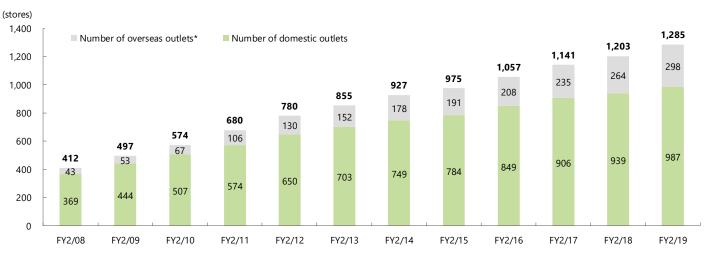
Distribution map of stores (as of February 28, 2019)

*: Number of overseas outlets (Korea, Taiwan, U.S.A.) as of end-December 2018





ABC-MART Store Network Expansion (as of February 28, 2019)



^{*:} Number of overseas outlets (Korea, Taiwan, U.S.A.) as of end-December 2018

Consolidated Balance Sheet



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---------------------------------------|----------|----------|----------|----------|----------|
| Assets | | | | | |
| Total assets | 233,661 | 238,575 | 253,916 | 279,697 | 296,941 |
| Current assets | 160,298 | 169,249 | 187,158 | 205,919 | 220,610 |
| Cash and deposits | 96,493 | 100,748 | 117,261 | 126,963 | 139,914 |
| Notes and accounts receivable - trade | 7,873 | 8,147 | 8,333 | 9,386 | 10,423 |
| Inventories | 49,367 | 54,503 | 54,315 | 64,390 | 65,665 |
| Deferred tax assets | 2,049 | 1,864 | 1,759 | _ | _ |
| Other | 4,555 | 4,009 | 5,510 | 5,198 | 4,648 |
| Allowance for doubtful accounts | (41) | (24) | (22) | (19) | (42) |
| Non-current assets | 73,363 | 69,326 | 66,757 | 73,777 | 76,330 |
| Property, plant and equipment | 36,115 | 32,223 | 28,429 | 32,507 | 36,328 |
| Buildings and structures | 25,395 | 25,672 | 27,101 | 28,179 | 30,266 |
| Accumulated depreciation | (12,512) | (12,906) | (14,214) | (15,022) | (16,089) |
| Buildings and structures, net | 12,883 | 12,766 | 12,886 | 13,157 | 14,176 |
| Tools, furniture and fixtures | 9,006 | 9,540 | 10,301 | 12,463 | 13,612 |
| Accumulated depreciation | (5,834) | (6,447) | (7,125) | (8,242) | (8,818) |
| Tools, furniture and fixtures, net | 3,171 | 3,092 | 3,175 | 4,221 | 4,794 |
| Land | 19,629 | 14,728 | 12,157 | 14,111 | 17,099 |
| Construction in progress | 327 | 1,567 | 139 | 931 | 203 |
| Other | 438 | 438 | 453 | 474 | 432 |
| Accumulated depreciation | (334) | (368) | (382) | (388) | (378) |
| Other, net | 103 | 69 | 70 | 86 | 54 |
| Intangible assets | 12,543 | 11,139 | 9,445 | 8,075 | 6,840 |
| Trademark right | 2,948 | 2,563 | 2,462 | 1,996 | 1,570 |
| Goodwill | 7,511 | 6,236 | 5,129 | 4,109 | 2,876 |
| Other | 2,083 | 2,339 | 1,853 | 1,968 | 2,392 |
| Investments and other assets | 24,704 | 25,963 | 28,882 | 33,194 | 33,162 |
| Investment securities | 60 | 552 | 53 | 52 | 46 |
| Shares of subsidiaries and associates | 102 | 102 | 2,647 | 2,647 | 2,647 |
| Long-term loans receivable | 2,458 | 2,243 | 2,119 | 1,953 | 1,802 |
| Lease and guarantee deposits | 20,892 | 21,809 | 22,697 | 25,180 | 24,961 |
| Net defined benefit asset | _ | _ | 26 | 83 | _ |
| Deferred tax assets | _ | _ | _ | 2,751 | 3,087 |
| Other | 1,208 | 1,272 | 1,354 | 543 | 634 |
| Allowance for doubtful accounts | (18) | (16) | (17) | (19) | (17) |

Note: The Company applied the "Partial Amendments to Accounting Standards for Tax Effect Accounting" (Accounting Standards Board of Japan (ASBJ) Statement No. 28 issued on February 16, 2018) early, from FY2/19. For FY2/18 and FY2/19 only, the Company presents "Deferred tax assets" under Investments and other assets.

Consolidated Balance Sheet



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---|---------|---------|---------|---------|---------|
| Liabilities | | | | | |
| Total liabilities | 78,126 | 34,923 | 33,835 | 37,189 | 37,626 |
| Current liabilities | 41,070 | 31,975 | 30,875 | 34,924 | 35,580 |
| Notes and accounts payable - trade | 14,176 | 10,675 | 11,811 | 15,262 | 13,877 |
| Short-term loans payable | 6,355 | 3,191 | 1,574 | 2,775 | 2,189 |
| Current portion of long-term loans payable | 1,000 | 500 | _ | _ | _ |
| Income taxes payable | 9,815 | 7,778 | 7,815 | 7,961 | 7,721 |
| Provision for bonuses | 702 | 831 | 881 | 906 | 915 |
| Provision | 291 | 424 | 363 | 337 | 361 |
| Asset retirement obligations | 14 | 19 | 10 | 16 | 23 |
| Notes payable - facilities | 722 | 892 | 1,019 | 883 | 1,227 |
| Other | 7,992 | 7,661 | 7,400 | 6,780 | 9,264 |
| Non-current liabilities | 37,056 | 2,947 | 2,959 | 2,264 | 2,045 |
| Convertible bond-type bonds with share acquisition rights | 33,000 | _ | _ | _ | - |
| Long-term loans payable | 500 | _ | _ | _ | _ |
| Provision | 113 | _ | _ | _ | _ |
| Net defined benefit liability | 870 | 799 | 741 | 682 | 703 |
| Asset retirement obligations | 291 | 312 | 331 | 370 | 377 |
| Other | 2,280 | 1,835 | 1,886 | 1,212 | 964 |
| Net assets | | | | | |
| Total net assets | 155,535 | 203,652 | 220,080 | 242,507 | 259,315 |
| Shareholders' equity | 142,384 | 192,125 | 210,588 | 230,399 | 249,542 |
| Capital stock | 3,482 | 19,972 | 19,972 | 19,972 | 19,972 |
| Capital surplus | 7,488 | 23,978 | 23,979 | 23,979 | 23,979 |
| Retained earnings | 131,413 | 148,175 | 166,637 | 186,448 | 205,591 |
| Treasury shares | (0) | (2) | (2) | (2) | (2) |
| Accumulated other comprehensive income | 12,697 | 11,006 | 8,886 | 11,306 | 8,833 |
| Valuation difference on available-for-sale securities | 14 | (2) | 8 | 13 | 8 |
| Foreign currency translation adjustment | 12,683 | 11,009 | 8,877 | 11,293 | 8,825 |
| Non-controlling interests | 453 | 520 | 606 | 801 | 938 |
| Total liabilities and net assets | 233,661 | 238,575 | 253,916 | 279,697 | 296,941 |

Consolidated Statement of Income



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---|---------|---------|---------|---------|---------|
| Net sales | 213,584 | 238,154 | 238,952 | 254,283 | 266,703 |
| Cost of sales | 98,523 | 111,161 | 110,068 | 118,631 | 126,158 |
| Gross profit | 115,060 | 126,993 | 128,884 | 135,651 | 140,545 |
| Selling, general and administrative expenses | 75,408 | 85,479 | 87,023 | 92,265 | 96,615 |
| Packing and transportation expenses | 2,435 | 2,664 | 2,814 | 3,073 | 3,432 |
| Advertising expenses | 6,311 | 6,548 | 6,805 | 6,898 | 6,465 |
| Warehousing expenses | 2,226 | 2,530 | 2,500 | 2,806 | 3,090 |
| Directors' compensations, salaries and allowances | 20,235 | 23,495 | 23,819 | 24,762 | 25,894 |
| Bonuses | 1,561 | 1,551 | 1,591 | 1,635 | 1,678 |
| Provision for bonuses | 696 | 832 | 879 | 904 | 914 |
| Retirement benefit expenses | 523 | 461 | 415 | 427 | 528 |
| Legal and employee benefits expenses | 2,775 | 3,143 | 3,327 | 3,573 | 3,867 |
| Rents | 19,885 | 23,413 | 24,988 | 26,735 | 28,044 |
| Depreciation | 4,019 | 4,314 | 4,065 | 4,214 | 4,506 |
| Utilities expenses | 2,189 | 2,179 | 2,083 | 2,136 | 2,193 |
| Commission fee | 4,144 | 4,791 | 4,884 | 5,305 | 5,608 |
| Taxes and dues | 873 | 1,138 | 1,258 | 1,769 | 1,815 |
| Amortization of goodwill | 1,161 | 1,272 | 845 | 861 | 847 |
| Other | 6,369 | 7,142 | 6,743 | 7,160 | 7,728 |
| Operating profit | 39,651 | 41,514 | 41,860 | 43,386 | 43,929 |
| Non-operating income | 1,273 | 1,129 | 1,252 | 1,626 | 1,876 |
| Interest income | 169 | 131 | 126 | 119 | 93 |
| Foreign exchange gains | _ | _ | 36 | 55 | _ |
| Rent income | 743 | 744 | 798 | 1,096 | 1,146 |
| Advertising medium income | 56 | 68 | 52 | 53 | 38 |
| Other | 303 | 184 | 240 | 301 | 597 |
| Non-operating expenses | 519 | 448 | 252 | 511 | 672 |
| Interest expenses | 54 | 52 | 10 | 10 | 10 |
| Foreign exchange losses | 67 | 93 | _ | _ | 79 |
| Rent expenses | 230 | 265 | 196 | 464 | 498 |
| Other | 166 | 37 | 46 | 36 | 84 |
| Ordinary profit | 40,405 | 42,196 | 42,860 | 44,501 | 45,133 |

Consolidated Statement of Income



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--|--------|--------|--------|--------|--------|
| Extraordinary income | 4 | 1,524 | 792 | 100 | 53 |
| Gain on sales of non-current assets | 4 | 1,524 | 792 | 100 | 53 |
| Extraordinary losses | 425 | 2,719 | 663 | 834 | 1,000 |
| Loss on sales of non-current assets | _ | 690 | _ | _ | _ |
| Loss on retirement of non-current assets | 171 | 171 | 148 | 211 | 168 |
| Impairment loss | 253 | 1,761 | 510 | 623 | 830 |
| Other | _ | 95 | 4 | _ | 1 |
| Profit before income taxes | 39,985 | 41,001 | 42,989 | 43,767 | 44,186 |
| Income taxes - current | 16,100 | 15,088 | 14,615 | 14,730 | 14,243 |
| Income taxes - deferred | (536) | (304) | (68) | (839) | (520) |
| Total income taxes | 15,564 | 14,784 | 14,547 | 13,890 | 13,722 |
| Profit | 24,421 | 26,217 | 28,442 | 29,876 | 30,464 |
| Profit attributable to non-controlling interests | 47 | 86 | 76 | 161 | 178 |
| Profit attributable to owners of parent | 24,373 | 26,130 | 28,365 | 29,714 | 30,285 |



Overview of Financial Results for FY2/19

In the fiscal year under review (from March 1, 2018 to February 28, 2019), the business environment featured an increasingly uncertain outlook owing to such factors as concerns over the impact on the global economy of trade friction and geopolitical risks. In Japan, a succession of natural disasters prompted concerns of a temporary lull in consumer spending but there was solid improvement in corporate earnings and growth in spending by inbound visitors. Spurred by labor shortages and expanded online shopping, capital investment increased, with particularly sharp growth in logistics and IT fields. On the domestic consumption front, competition became overheated on the rapid growth of internet-based sales, making it imperative to reinforce omni-channel strategies.

In the shoes industry, demand for casual sports shoes and particularly sneakers expanded amid an ongoing global shift toward casual fashions.

In this circumstance, the ABC-MART Group (the "Group") responded by reinforcing its IT strategy, striving to capture demand for sports shoes and sports apparel, and strengthened its existing store network. Over the year, we opened 119 new stores in Japan and overseas, bringing the total number of outlets of the Group to 1,285.

As a result of the above, in the fiscal year under review net sales rose 4.9% year on year to ¥266,703 million underpinned by earnings improvement at overseas subsidiaries and a good performance from existing domestic stores. From a profit perspective, gross profit declined as the shift to a point system with smartphones in Japan led to increased usage of discount coupons by new members. Operating profit rose 1.3% year on year to ¥43,929 million, ordinary profit increased 1.4% year on year to ¥45,133 million, and profit attributable to owners of parent rose 1.9% year on year to ¥30,285 million.



Sales by Category

| (%) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---------------------------------------|---------|---------|---------|---------|---------|
| Ratio of in-house products (domestic) | 46.5 | 40.4 | 37.5 | 35.6 | 33.1 |
| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
| Net sales | 213,584 | 238,154 | 238,952 | 254,283 | 266,703 |
| Sports | 107,860 | 127,955 | 132,764 | 144,331 | 155,699 |
| Leather Casual | 41,503 | 43,775 | 37,459 | 37,211 | 36,435 |
| Ladies' | 23,122 | 21,174 | 21,456 | 20,871 | 18,937 |
| Kids | 11,955 | 13,545 | 14,492 | 16,238 | 17,778 |
| Business | 11,121 | 11,431 | 10,795 | 10,679 | 10,562 |
| Sandals | 6,151 | 6,550 | 7,589 | 9,820 | 10,457 |
| Others | 11,869 | 13,721 | 14,394 | 15,130 | 16,831 |

Consolidated Statement of Cash Flows



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--|----------|----------|----------|----------|----------|
| Cash flows from operating activities | | | | | |
| Net cash provided by (used in) operating activities | 29,691 | 22,552 | 32,847 | 27,697 | 34,943 |
| Profit before income taxes | 39,985 | 41,001 | 42,989 | 43,767 | 44,186 |
| Depreciation | 4,019 | 4,314 | 4,275 | 4,417 | 4,700 |
| Increase (decrease) in provision for bonuses | 46 | 129 | 49 | 24 | 10 |
| Increase (decrease) in allowance for doubtful accounts | 24 | (19) | (0) | (0) | 22 |
| Interest and dividend income | (170) | (132) | (127) | (121) | (94) |
| Interest expenses | 54 | 52 | 10 | 10 | 10 |
| Foreign exchange losses (gains) | 21 | 112 | (81) | (11) | (21) |
| Loss (gain) on sales and retirement of non-current assets | 166 | (662) | (643) | 111 | 116 |
| Impairment loss | 253 | 1,761 | 510 | 623 | 830 |
| Decrease (increase) in notes and accounts receivable - trade | (1,816) | 325 | (575) | (886) | (1,241) |
| Decrease (increase) in inventories | (7,980) | (5,678) | (560) | (9,287) | (2,189) |
| Increase (decrease) in notes and accounts payable - trade | 4,943 | (3,025) | 1,548 | 3,463 | (784) |
| Other, net | 3,317 | 1,323 | 162 | 756 | 3,260 |
| Subtotal | 42,866 | 39,502 | 47,556 | 42,865 | 48,805 |
| Interest and dividend income received | 147 | 121 | 111 | 112 | 85 |
| Interest expenses paid | (55) | (50) | (8) | (11) | (9) |
| Income taxes paid | (13,267) | (17,020) | (14,811) | (15,269) | (13,936) |

Consolidated Statement of Cash Flows



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--|---------|----------|----------|---------|----------|
| Cash flows from investing activities | | | | | |
| Net cash provided by (used in) investing activities | (9,568) | (3,726) | (4,062) | (9,877) | (9,756) |
| Payments into time deposits | (506) | (120) | (18) | _ | _ |
| Proceeds from withdrawal of time deposits | _ | 536 | 11 | 2 | _ |
| Purchase of property, plant and equipment | (6,099) | (10,985) | (4,741) | (8,887) | (9,181) |
| Proceeds from sales of property, plant and equipment | 5 | 10,192 | 5,309 | 824 | 1,433 |
| Purchase of intangible assets | (366) | (829) | (462) | (638) | (1,053) |
| Payments for store removal | (89) | (95) | (128) | (117) | (137) |
| Proceeds from redemption of investment securities | _ | _ | _ | 498 | _ |
| Purchase of investment securities | _ | (536) | _ | _ | _ |
| Purchase of shares of subsidiaries | (8) | _ | _ | _ | _ |
| Purchase of shares of subsidiaries resulting in change | (1,314) | _ | _ | _ | _ |
| in scope of consolidation | | | | | |
| Purchase of shares of subsidiaries and associates | _ | _ | (2,544) | _ | _ |
| Payments of loans receivable | (65) | (130) | (146) | (100) | (105) |
| Collection of loans receivable | 101 | 228 | 276 | 277 | 275 |
| Payments for lease and guarantee deposits | (2,526) | (2,645) | (2,570) | (2,379) | (1,436) |
| Proceeds from collection of lease and guarantee deposits | 1,316 | 840 | 849 | 767 | 681 |
| Other payments | (144) | (247) | (136) | (135) | (268) |
| Other proceeds | 128 | 67 | 241 | 11 | 36 |
| Cash flows from financing activities | | | | | |
| Net cash provided by (used in) financing activities | (3,675) | (13,567) | (12,019) | (8,699) | (11,722) |
| Net increase (decrease) in short-term loans payable | 2,617 | (3,155) | (1,614) | 1,200 | (584) |
| Repayments of long-term loans payable | (1,003) | (1,000) | (500) | _ | _ |
| Cash dividends paid | (5,267) | (9,368) | (9,900) | (9,899) | (11,137) |
| Proceeds from changes in ownership interests in subsidiaries | _ | _ | 10 | _ | _ |
| that do not result in change in scope of consolidation | | | | | |
| Other payments | (22) | (43) | (15) | (0) | (0) |
| Effect of exchange rate change on cash and cash equivalents | 604 | (564) | (177) | 572 | (503) |
| Net increase (decrease) in cash and cash equivalents | 17,051 | 4,694 | 16,587 | 9,693 | 12,961 |
| Cash and cash equivalents at beginning of period | 78,755 | 95,807 | 100,501 | 117,089 | 126,782 |
| Cash and cash equivalents at end of period | 95,807 | 100,501 | 117,089 | 126,782 | 139,743 |

Consolidated Statement of Changes in Equity



FY2/18

| | | Sh | nareholders' e | quity | | Accumulated | | | | |
|--|------------------|--------------------|----------------------|--------------------|----------------------------------|--|--|--|----------------------------------|---------------------|
| (¥ million) | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available- for-sale securities | Foreign currency translation adjustment | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of current period | 19,972 | 23,979 | 166,637 | (2) | 210,588 | 8 | 8,877 | 8,886 | 606 | 220,080 |
| Changes of items during period | | | | | | | | | | |
| Dividends of surplus | | | (9,903) | | (9,903) | | | | | (9,903) |
| Profit attributable to owners of parent | | | 29,714 | | 29,714 | | | | | 29,714 |
| Net changes of items other than shareholders' equity | | | | | | 4 | 2,416 | 2,420 | 195 | 2,615 |
| Total changes of items during period | _ | _ | 19,810 | _ | 19,810 | 4 | 2,416 | 2,420 | 195 | 22,426 |
| Balance at end of current period | 19,972 | 23,979 | 186,448 | (2) | 230,399 | 13 | 11,293 | 11,306 | 801 | 242,507 |

FY2/19

| 112/13 | | | | | | | | | | |
|--|------------------|--------------------|----------------------|--------------------|----------------------------------|--|--|--|----------------------------------|---------------------|
| | | Sh | areholders' e | quity | | Accumulated other comprehensive income | | | | |
| (¥ million) | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available- for-sale securities | Foreign currency translation adjustment | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at beginning of current period | 19,972 | 23,979 | 186,448 | (2) | 230,399 | 13 | 11,293 | 11,306 | 801 | 242,507 |
| Changes of items during period | | | | | | | | | | |
| Dividends of surplus | | | (11,141) | | (11,141) | | | | | (11,141) |
| Profit attributable to owners of parent | | | 30,285 | | 30,285 | | | | | 30,285 |
| Net changes of items other than shareholders' equity | | | | | | (4) | (2,468) | (2,472) | 136 | (2,336) |
| Total changes of items during period | _ | _ | 19,143 | _ | 19,143 | (4) | (2,468) | (2,472) | 136 | 16,807 |
| Balance at end of current period | 19,972 | 23,979 | 205,591 | (2) | 249,542 | 8 | 8,825 | 8,833 | 938 | 259,315 |

Information by Segment





Results by Segment

| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|------------------|---------|---------|---------|---------|---------|
| Net sales | 213,584 | 238,154 | 238,952 | 254,283 | 266,703 |
| Domestic | 160,126 | 174,875 | 180,101 | 187,604 | 192,742 |
| Overseas | 54,366 | 64,264 | 59,759 | 67,657 | 75,063 |
| Elimination | (908) | (984) | (908) | (979) | (1,102) |
| Operating profit | 39,651 | 41,514 | 41,860 | 43,386 | 43,929 |
| Domestic | 36,124 | 37,160 | 37,843 | 39,298 | 38,905 |
| Overseas | 3,495 | 4,345 | 3,982 | 4,049 | 4,980 |
| Elimination | 31 | 8 | 34 | 38 | 44 |
| Assets | 233,661 | 238,575 | 253,916 | 279,697 | 296,941 |
| Domestic | 174,283 | 180,392 | 194,815 | 215,433 | 231,537 |
| Overseas | 59,558 | 58,433 | 59,359 | 64,514 | 65,743 |
| Elimination | (180) | (249) | (258) | (251) | (339) |

| (%) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--------------------------------|--------|--------|--------|--------|--------|
| Composition ratio to net sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Domestic | 75.0 | 73.4 | 75.4 | 73.8 | 72.3 |
| Overseas | 25.4 | 27.0 | 25.0 | 26.6 | 28.1 |
| Elimination | -0.4 | -0.4 | -0.4 | -0.4 | -0.4 |
| Operating profit margin | 18.6 | 17.4 | 17.5 | 17.1 | 16.5 |
| Domestic | 22.6 | 21.2 | 21.0 | 20.9 | 20.2 |
| Overseas | 6.4 | 6.8 | 6.7 | 6.0 | 6.6 |

Domestic

Our merchandise strategies during the fiscal year under review included focusing on sales of casual lines of sports shoes and fashion sneakers. In addition, we expanded the range of sports apparel and accessories we handled particularly in large stores in major urban centers, and promoted merchandising enabling the total coordination of shoes and other items.

During the fiscal year under review, we reinforced our store network by opening 65 new stores centering on commercial facilities and shopping centers in prime locations. Among these, we opened 11 new stores under our new "ABC-MART SPORTS" casual sports fashion format. With regard to existing stores, we made headway with remodeling flagship stores in major urban centers. We remodeled 40 stores, including changing their formats, increasing floor areas, and relocating stores to better sites. As a result, our domestic network reached 987 stores (store closures: 17 stores in Japan). In the fiscal year under review, we upgraded the "ABC Mart Grand Stage format" geared toward flagship stores in major urban centers. We gave the walls digital signage displaying brand advertisements and product displays and provided spaces offering next-generation customer service experience. We opened new-style "ABC-MART Grand Stage" stores in Ginza and Harajuku last fall, and we plan to open others centering on major urban centers in the future.

Looking at sales growth figures at domestic stores, sales increased 2.5% year on year on an all-store basis and 1.5% year on year on an existing-store basis as we benefited from growth in numbers of both Japanese and foreign customers particularly in city centers.

As a result of the above, domestic sales increased by 2.7% year on year to ¥192,742 million and domestic operating profit decreased 1.0% year on year to ¥38,905million.

Overseas

We expanded our overseas store network with the opening of 43 new stores in South Korea and 11 in Taiwan. That brought the total number of overseas outlets at the end of the fiscal year (as of December 31, 2018) to 298, comprising 246 in South Korea, 48 in Taiwan, and four in the U.S.A. (store closures: 17 stores in South Korea, 3 in Taiwan).

Overseas business results benefited from increased customer numbers and the depreciation of the yen. As a result, net sales in South Korea increased by 9.7% year on year to ¥51,345 million, in Taiwan rose by 22.4% year on year to ¥6,255 million, and in the U.S.A. expanded by 11.0% year on year to ¥17,461 million. Overseas consolidated subsidiaries all close their accounts on December 31.

As a result of the above, overseas sales increased by 10.9% to ¥75,063 million, while overseas operating profit rose 23.0% year on year to ¥4,980 million.

Consolidated Profitability Indicators



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---|---------|---------|---------|---------|---------|
| Net sales | 213,584 | 238,154 | 238,952 | 254,283 | 266,703 |
| Gross profit | 115,060 | 126,993 | 128,884 | 135,651 | 140,545 |
| SG&A expenses | 75,408 | 85,479 | 87,023 | 92,265 | 96,615 |
| Operating profit | 39,651 | 41,514 | 41,860 | 43,386 | 43,929 |
| Ordinary profit | 40,405 | 42,196 | 42,860 | 44,501 | 45,133 |
| Profit attributable to owners of parent | 24,373 | 26,130 | 28,365 | 29,714 | 30,285 |

| (%) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---------------------------|--------|--------|--------|--------|--------|
| Gross profit on net sales | 53.9 | 53.3 | 53.9 | 53.3 | 52.7 |
| SG&A expenses ratio | 35.3 | 35.9 | 36.4 | 36.3 | 36.2 |
| Operating profit margin | 18.6 | 17.4 | 17.5 | 17.1 | 16.5 |
| Ordinary profit margin | 18.9 | 17.7 | 17.9 | 17.5 | 16.9 |
| Net profit margin | 11.4 | 11.0 | 11.9 | 11.7 | 11.4 |

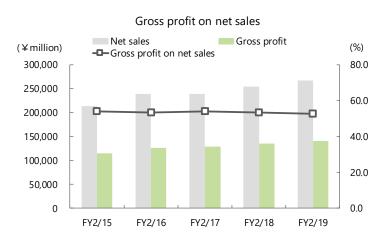
Gross profit on net sales=Gross profit/Net sales

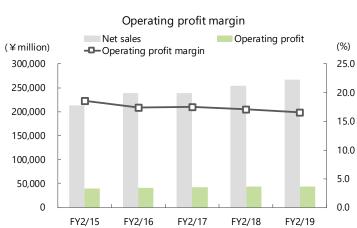
SG&A expenses ratio=SG&A expenses/Net sales

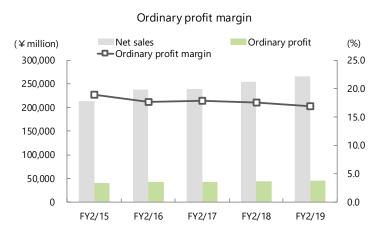
Operating profit margin=Operating profit/Net sales

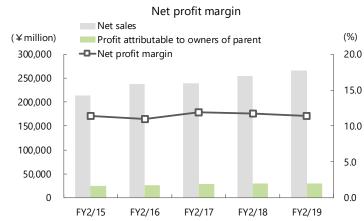
Ordinary profit margin=Ordinary profit/Net sales

Net profit margin=Profit attributable to owners of parent/Net sales









Consolidated Efficiency Indicators



| (times) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|-----------------------------|--------|--------|--------|--------|--------|
| Total assets turnover | 0.91 | 1.00 | 0.94 | 0.91 | 0.90 |
| Non-current assets turnover | 2.91 | 3.44 | 3.58 | 3.45 | 3.49 |
| Current assets turnover | 1.33 | 1.41 | 1.28 | 1.23 | 1.21 |

| (days) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|------------------------------|--------|--------|--------|--------|--------|
| Inventories turnover | 84.36 | 83.53 | 82.97 | 92.43 | 89.87 |
| Accounts receivable turnover | 13.45 | 12.49 | 12.73 | 13.47 | 14.26 |
| Accounts payable turnover | 24.23 | 16.36 | 18.04 | 21.91 | 18.99 |

Total assets turnover=Net sales/Total assets

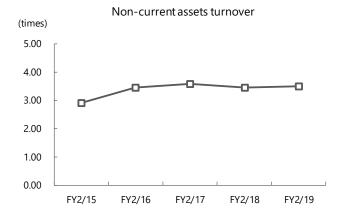
Non-current assets turnover=Net sales/Non-current assets

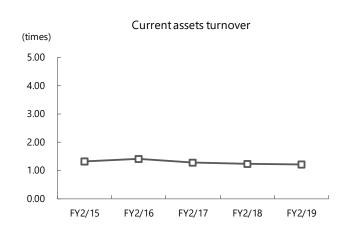
Current assets turnover=Net sales/Current assets

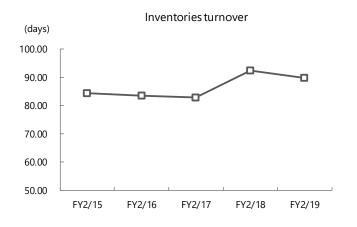
Inventories turnover=Inventories/Net salesx365

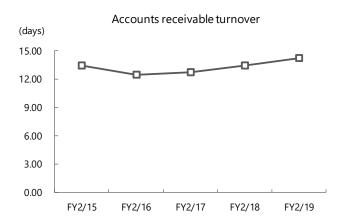
Accounts receivable turnover=Accounts receivable/Net salesx365

Accounts payable turnover=Accounts payable/Net salesx365









Consolidated Stability Indicators



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|-----------------------|---------|---------|---------|---------|---------|
| Equity | 155,082 | 203,131 | 219,474 | 241,706 | 258,376 |
| Total assets | 233,661 | 238,575 | 253,916 | 279,697 | 296,941 |
| Non-current assets | 73,363 | 69,326 | 66,757 | 73,777 | 76,330 |
| Current assets | 160,298 | 169,249 | 187,158 | 205,919 | 220,610 |
| Current liabilities | 41,070 | 31,975 | 30,875 | 34,924 | 35,580 |
| Interest-bearing debt | 40,855 | 3,691 | 1,574 | 2,775 | 2,189 |

| (%) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---------------|--------|--------|--------|--------|--------|
| Equity ratio | 66.4 | 85.1 | 86.4 | 86.4 | 87.0 |
| D/E ratio | 26.3 | 1.8 | 0.7 | 1.1 | 0.8 |
| Fixed ratio | 47.3 | 34.1 | 30.4 | 30.5 | 29.5 |
| Current ratio | 390.3 | 529.3 | 606.2 | 589.6 | 620.0 |
| ROA | 11.3 | 11.1 | 11.5 | 11.1 | 10.5 |
| ROE | 17.0 | 14.6 | 13.4 | 12.9 | 12.1 |

Interest-bearing debt=Short-term loans payable+Current portion of long-term loans payable

+Convertible bond-type bonds with share acquisition rights+Long-term loans payable

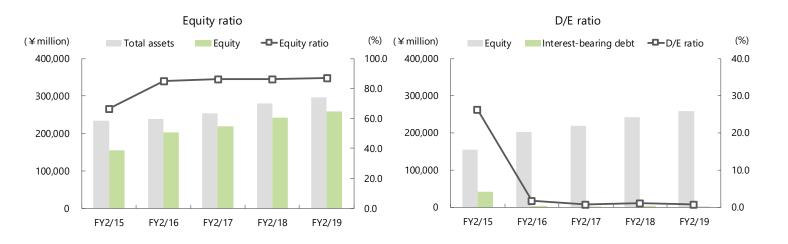
Equity ratio=Equity/Total assets

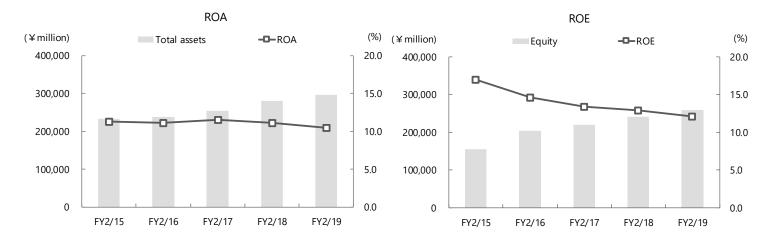
Current ratio=Current assets/Current liabilities

D/E ratio=Interest-bearing debt/Equity

ROA=Profit attributable to owners of parent/Average total assets

Fixed ratio=Non-current assets/Equity ROE=Profit attributable to owners of parent/Average equity





Stock Information





Per Share Indicators

| (¥) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--|-------------|-------------|-------------|-------------|-------------|
| Stock price at term end | 6,720 | 6,490 | 6,770 | 6,800 | 6,380 |
| Closing stock price range for the last 12 months | 4,045-6,720 | 5,780-7,860 | 6,240-7,410 | 5,560-7,190 | 5,750-7,350 |
| Earnings per share (EPS) | 323.71 | 331.17 | 343.69 | 360.04 | 366.95 |
| Diluted EPS | 295.49 | _ | _ | _ | _ |
| Book-value per share (BPS) | 2,059.68 | 2,461.25 | 2,659.27 | 2,928.63 | 3,130.62 |
| Dividend per share (DPS) | 100.00 | 120.00 | 120.00 | 130.00 | 170.00 |



Status of Major Shareholders

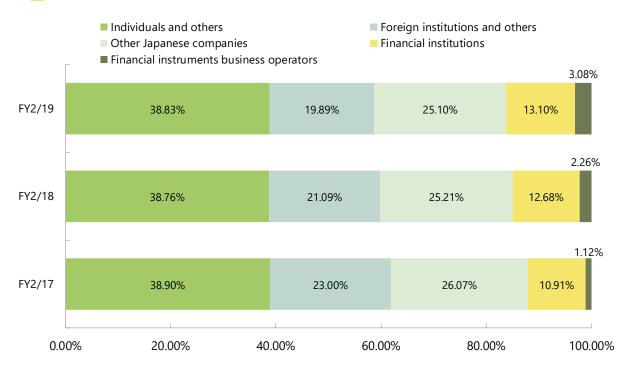
As of February 28, 2019

| Top 10 Shareholders | Number of Shares | Shareholding Ratio |
|--|-------------------|--------------------|
| Top to shareholders | (thousand shares) | (%) |
| Masahiro Miki | 21,380 | 25.90 |
| EM Planning LLC | 20,666 | 25.03 |
| Michiko Miki | 9,484 | 11.49 |
| The Master Trust Bank of Japan, Ltd. (trust account) | 3,242 | 3.92 |
| Japan Trustee Services Bank, Ltd. (trust account) | 1,979 | 2.39 |
| STATE STREET BANK WEST CLIENT-TREATY 505234 | 1,133 | 1.37 |
| JPMorgan Securities Japan Co., Ltd. | 1,058 | 1.28 |
| JAPAN POST INSURANCE Co., Ltd. | 709 | 0.85 |
| BNYM AS AGT/CLTS NON TREATY JASDEC | 684 | 0.82 |
| ORBIS SICAV | 651 | 0.78 |

Note: In addition to the above, ABC-MART, INC. holds 393 shares (0.00%) in treasury shares.



Breakdown of Types of Shareholders



Reference) Non-consolidated Balance Sheet



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|---------------------------------------|---------|---------|---------|---------|---------|
| Assets | | | | | |
| Total assets | 199,557 | 205,497 | 220,036 | 240,482 | 256,821 |
| Current assets | 133,116 | 141,307 | 156,314 | 172,754 | 183,785 |
| Cash and deposits | 89,536 | 92,744 | 107,431 | 116,298 | 128,452 |
| Accounts receivable - trade | 3,031 | 3,925 | 3,947 | 4,374 | 4,807 |
| Merchandise | 34,767 | 39,133 | 38,289 | 45,917 | 45,824 |
| Deferred tax assets | 1,488 | 1,463 | 1,256 | _ | _ |
| Other | 4,293 | 4,041 | 5,389 | 6,162 | 4,700 |
| Non-current assets | 66,440 | 64,189 | 63,722 | 67,728 | 73,035 |
| Property, plant and equipment | 29,265 | 25,327 | 21,983 | 24,735 | 28,570 |
| Buildings and structures | 11,152 | 10,814 | 11,131 | 11,529 | 12,735 |
| Tools, furniture and fixtures | 517 | 861 | 1,089 | 1,340 | 1,128 |
| Land | 17,218 | 12,106 | 9,651 | 11,476 | 14,557 |
| Construction in progress | 294 | 1,492 | 52 | 319 | 105 |
| Other | 81 | 52 | 58 | 69 | 44 |
| Intangible assets | 593 | 1,002 | 952 | 1,128 | 1,555 |
| Investments and other assets | 36,582 | 37,858 | 40,785 | 41,864 | 42,908 |
| Investment securities | 60 | 44 | 53 | 52 | 46 |
| Shares of subsidiaries and associates | 21,046 | 21,046 | 23,588 | 23,588 | 23,588 |
| Long-term loans receivable | 3,288 | 3,013 | 2,829 | 1,953 | 2,312 |
| Lease and guarantee deposits | 11,065 | 12,564 | 13,069 | 13,343 | 13,665 |
| Deferred tax assets | _ | _ | _ | 2,411 | 2,689 |
| Other | 1,119 | 1,189 | 1,243 | 513 | 606 |

Note: The Company applied the "Partial Amendments to Accounting Standards for Tax Effect Accounting" (Accounting Standards Board of Japan (ASBJ) Statement No. 28 issued on February 16, 2018) early, from FY2/19. For FY2/18 and FY2/19 only, the Company presents "Deferred tax assets" under Investments and other assets.

Reference) Non-consolidated Balance Sheet



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--|---------|---------|---------|---------|---------|
| Liabilities | | | | | |
| Total liabilities | 67,898 | 27,198 | 25,639 | 28,833 | 29,139 |
| Current liabilities | 33,678 | 26,539 | 24,947 | 28,152 | 28,429 |
| Notes payable - trade | 8,913 | 5,650 | 5,864 | 7,467 | 6,687 |
| Accounts payable - trade | 3,323 | 3,353 | 3,540 | 4,716 | 4,386 |
| Short-term loans payable | 4,453 | 3,018 | 1,438 | 2,736 | 2,149 |
| Current portion of long-term loans payable | 1,000 | 500 | _ | _ | _ |
| Income taxes payable | 8,934 | 7,216 | 7,040 | 7,194 | 6,856 |
| Provision for bonuses | 683 | 809 | 855 | 871 | 879 |
| Notes payable - facilities | 722 | 892 | 1,019 | 883 | 1,227 |
| Other | 5,646 | 5,097 | 5,188 | 4,282 | 6,241 |
| Non-current liabilities | 34,219 | 659 | 691 | 680 | 710 |
| Convertible bond-type bonds with share aquisition rights | 33,000 | _ | _ | _ | - |
| Long-term loans payable | 500 | _ | _ | _ | _ |
| Other | 719 | 659 | 691 | 680 | 710 |
| Net assets | | | | | |
| Total net assets | 131,658 | 178,299 | 194,397 | 211,649 | 227,681 |
| Shareholders' equity | 131,643 | 178,294 | 194,383 | 211,635 | 227,672 |
| Capital stock | 3,482 | 19,972 | 19,972 | 19,972 | 19,972 |
| Capital surplus | 7,488 | 23,978 | 23,978 | 23,978 | 23,978 |
| Legal capital surplus | 7,488 | 23,978 | 23,978 | 23,978 | 23,978 |
| Retained earnings | 120,672 | 134,345 | 150,433 | 167,686 | 183,723 |
| Legal retained earnings | 55 | 55 | 55 | 55 | 55 |
| Other retained earnings | | | | | |
| Retained earnings brought forward | 120,617 | 134,289 | 150,378 | 167,630 | 183,667 |
| Treasury shares | (0) | (2) | (2) | (2) | (2) |
| Valuation and translation adjustments | 14 | 4 | 13 | 13 | 8 |
| Valuation difference on available-for-sale securities | 14 | 4 | 13 | 13 | 8 |
| Total liabilities and net assets | 199,557 | 205,497 | 220,036 | 240,482 | 256,821 |

Reference) Non-consolidated Statement of Income



| (¥ million) | FY2/15 | FY2/16 | FY2/17 | FY2/18 | FY2/19 |
|--|---------|---------|---------|---------|---------|
| Net sales | 159,655 | 174,167 | 178,930 | 186,243 | 191,347 |
| Cost of sales | 68,100 | 74,881 | 76,613 | 80,575 | 84,210 |
| Gross profit | 91,554 | 99,286 | 102,317 | 105,668 | 107,136 |
| Selling, general and administrative expenses | 55,848 | 62,533 | 64,944 | 66,982 | 68,756 |
| Operating profit | 35,706 | 36,752 | 37,372 | 38,686 | 38,380 |
| Non-operating income | 1,259 | 1,245 | 1,827 | 2,212 | 2,070 |
| Interest and dividend income | _ | _ | 458 | 742 | 290 |
| Interest income | 93 | 85 | _ | _ | _ |
| Foreign exchange gains | _ | _ | 47 | 20 | _ |
| Rent Income | 908 | 895 | 914 | 1,009 | 1,092 |
| Advertising medium income | 56 | 68 | 52 | 53 | 38 |
| Other | 201 | 196 | 355 | 386 | 649 |
| Non-operating expenses | 313 | 265 | 169 | 178 | 287 |
| Interest expenses | 34 | 24 | 7 | 7 | 6 |
| Foreign exchange losses | 62 | 74 | _ | _ | 37 |
| Rent expenses | 143 | 149 | 143 | 148 | 172 |
| Other | 72 | 16 | 18 | 22 | 70 |
| Ordinary profit | 36,653 | 37,732 | 39,030 | 40,719 | 40,162 |
| Extraordinary income | 4 | 1,521 | 800 | 99 | 53 |
| Gain on sales of non-current assets | 4 | 1,521 | 792 | 99 | 53 |
| Other | _ | _ | 7 | _ | _ |
| Extraordinary losses | 335 | 2,637 | 605 | 682 | 579 |
| Loss on sales of non-current assets | _ | 690 | _ | _ | - |
| Loss on retirement of non-current assets | 86 | 89 | 139 | 137 | 86 |
| Impairment loss | 249 | 1,761 | 461 | 545 | 491 |
| Other | _ | 95 | 4 | _ | 1 |
| Profit before income taxes | 36,322 | 36,616 | 39,225 | 40,136 | 39,636 |
| Income taxes - current | 14,697 | 13,611 | 13,104 | 13,419 | 12,733 |
| Income taxes - deferred | (479) | (36) | 129 | (439) | (275) |
| Total income taxes | 14,218 | 13,574 | 13,233 | 12,980 | 12,458 |
| Profit | 22,104 | 23,041 | 25,992 | 27,156 | 27,178 |

Reference) Non-consolidated Statement of Changes in Equity



FY2/18

| (¥ million) | Shareholders' equity | | | | | | | | Valuation and translation adjustments | | |
|--|----------------------|--|-----------------------------|-------------------------------|---|-------------------------------|--------------------|----------------------------------|--|---|---------------------|
| | Capital stock | Capital Legal capital surplus | Total capital surplus | Legal retained earnings | Other retained earnings Retained earnings brought forward | Total retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available-for- sale securities | Total valuation and translation adjustments | Total net assets |
| Balance at beginning of current period | 19,972 | 23,978 | 23,978 | 55 | 150,378 | 150,433 | (2) | 194,383 | 13 | 13 | 194,397 |
| Changes of items during period | | | | | | | | | | | |
| Dividends of surplus | | | | | (9,903) | (9,903) | | (9,903) | | | (9,903) |
| Profit | | | | | 27,156 | 27,156 | | 27,156 | | | 27,156 |
| Net changes of items other than shareholders' equity | | | | | | | | | (0) | (0) | (0) |
| Total changes of items during period | _ | _ | _ | _ | 17,252 | 17,252 | - | 17,252 | (0) | (0) | 17,251 |
| Balance at end of current period | 19,972 | 23,978 | 23,978 | 55 | 167,630 | 167,686 | (2) | 211,635 | 13 | 13 | 211,649 |

FY2/19

| (¥ million) | Shareholders' equity | | | | | | | | Valuation and translation adjustments | | |
|--|----------------------|-----------------------------|-----------------------------|-------------------------------|---|-------------------------------|--------------------|----------------------------------|--|---|---------------------|
| | | Capital surplus | | Retained earnings | | | | | | | |
| | Capital stock | Legal capital surplus | Total capital surplus | Legal retained earnings | Other retained earnings Retained earnings brought forward | Total retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available-for- sale securities | Total valuation and translation adjustments | Total net assets |
| Balance at beginning of current period | 19,972 | 23,978 | 23,978 | 55 | 167,630 | 167,686 | (2) | 211,635 | 13 | 13 | 211,649 |
| Changes of items during period | | | | | | | | | | | |
| Dividends of surplus | | | | | (11,141) | (11,141) | | (11,141) | | | (11,141) |
| Profit | | | | | 27,178 | 27,178 | | 27,178 | | | 27,178 |
| Net changes of items other than shareholders' equity | | | | | | | | | (4) | (4) | (4) |
| Total changes of items during period | - | - | - | - | 16,036 | 16,036 | - | 16,036 | (4) | (4) | 16,032 |
| Balance at end of current period | 19,972 | 23,978 | 23,978 | 55 | 183,667 | 183,723 | (2) | 227,672 | 8 | 8 | 227,681 |



Contact

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http://www.abc-mart.co.jp/ir/